



COUNTY OF SAN MATEO
Inter-Departmental Correspondence
County Manager



DATE: June 11, 2014
BOARD MEETING DATE: June 17, 2014
SPECIAL NOTICE/HEARING: None
VOTE REQUIRED: Majority

TO: Honorable Board of Supervisors
FROM: John L. Maltbie, County Manager
SUBJECT: **FY 2014-15 Recommended Budget Resolution**

RECOMMENDATION:

- A) Adopt a Resolution approving the FY 2014-15 Recommended Budget submitted by the County Manager.
- B) Resolution approving an allocation from the AB109 Realignment Trust Fund to reimburse the Superior Court for the cost of one Court Commissioner for three years, in an amount not to exceed \$630,000.

BACKGROUND

The County Budget Act (Government Code §§ 29000-29144 and § 30200) requires that counties have a Recommended budget, approved by the Board of Supervisors, in place on July 1 of each fiscal year. On September 18, 2013, as part of the new two year budget process, the Board of Supervisors approved the FY 2013-14 Adopted Budget and received the FY 2014-15 Recommended Budget. The purpose of this budget transmittal is to seek formal approval of the FY 2014-15 Recommended Budget. This Budget has been amended from the one received last September to include adjustments that are deemed necessary to ensure uninterrupted services and operations through September 2014. The Board will consider the FY 2014-15 Adopted Budget, including September revisions and final Fund Balance adjustments, on September 23, 2014.

DISCUSSION

The FY 2014-15 Recommended Budget received by the Board last September (the "FY 2014-15 Preliminary Recommended Budget") totaled \$1,933,663,450 with 5,343 authorized positions. The updated FY 2014-15 Recommended Budget now presented to the Board for approval totals \$2,100,387,995 with 5,365 authorized positions, representing an increase of \$166,724,545 and 22 positions. The following tables display the Total Requirements and Authorized Positions for All Funds and the General Fund for the FY 2013-14 Revised Budget, the FY 2014-15 Preliminary Recommended Budget and the FY 2014-15 Recommended Budget. It should be noted that the FY 2014-15 Preliminary Recommended Budget included a net increase of 42 positions, primarily due to the addition of 57 positions in

the Sheriff's Office, 55 of which will staff the new Maple Street Correctional Center when it opens in 2016. Those staffing increases were partially offset by position changes in the Human Services Agency, the Health System and the Coroner's Office.

TOTAL REQUIREMENTS - ALL FUNDS					
All County Funds	FY 2013-14 Revised	FY 2014-15 Preliminary	FY 2014-15 Recommended	FY 2014-15 Change	% Change
Total Budget	\$2,201,007,307	\$1,933,663,450	\$2,100,387,995	\$166,724,545	8.6%
Total Positions	5,301	5,343	5,365	22	0.4%

TOTAL REQUIREMENTS - GENERAL FUND					
General Fund	FY 2013-14 Revised	FY 2014-15 Preliminary	FY 2014-15 Recommended	Change	% Change
Total Budget	\$1,466,541,498	\$1,320,125,253	\$1,383,611,321	\$63,486,068	4.8%
Total Positions	4,053	4,095	4,117	22	0.5%

Key funding adjustments (Attachment A) are as follows:

- 1) Net proceeds from the sale of Circle Star Plaza, totaling \$87.1 million, have been set aside in Capital Reserves for future construction projects.
- 2) Negotiated Salary and Benefit increases, totaling \$22.3 million, have been appropriated across all operating departments. Net County Cost impact is \$14.6 million.
- 3) Capital Improvement Projects, totaling \$18.5 million, have been added or re-appropriated: New Solar Panels (\$7 million), Maguire Correctional Facility SB1022 local match (\$4.0 million), Facility Condition Index Maintenance Projects (\$4.0 million), Animal Shelter Replacement Project (\$2.5 million), and Water Fixture Upgrades (\$1.0 million).
- 4) Adjustments to Measure A initiatives, totaling \$8.6 million, have been included: Seton Medical Center six-month contract extension (\$7.2 million), Farm Labor Housing Rehabilitation and Replacement (\$500,000), East Palo Alto Library improvements (\$500,000), Library Summer Reading Sessions (\$206,300), and two (agile) positions for Veterans Services (\$158,306).
- 5) Crystal Springs Sanitation District Loan, totaling \$8.7 million, has been re-appropriated.
- 6) One-time and ongoing Parks initiatives and operating expenditures, totaling \$2.7 million, have been added; including an agreement with Public Works for Capital Projects coordination, Devil's Slide annual maintenance and connector trail planning, Surfers Beach project, Moss Beach Playground improvements, Vehicle Replacement charges, two term Park Rangers, and various other expenditures. Net County Cost impact is \$803,500.
- 7) Board approved adjustments to the AB109 Realignment budget, totaling \$3.9 million, have been included.
- 8) Board approved three percent increase to Community Based Organizations, totaling \$1.9 million, has been included. Net County Cost impact is \$1.9 million.
- 9) Board approved Comprehensive Reentry System budget, totaling \$1.8 million, has been included.
- 10) Data Center and Radio Shop Relocation costs, totaling \$1.8 million, have been added and include the cost of equipment and the lease at 1320 Marshall Street. Funding for

the cost of the physical move has not been identified but will be addressed in September.

- 11) A new Office of Sustainability, totaling \$1.2 million and six staff, is added to the County Manager's Office to meet Water Quality Control Board requirements, adequately staff the ongoing Energy Upgrade Program and better coordinate and respond to current and emerging environmental issues. Net County Cost impact is \$903,294.
- 12) Cal Fire contract adjustments, totaling \$693,361, have been included to cover the cost of an Administrative Chief to oversee Fire Station capital construction projects and assist with general administrative duties, and a five percent COLA for State Fire personnel.

Other significant funding adjustments include:

- 13) District Attorney Case Management System - \$1,341,963
- 14) Preservation of 50 Treatment Beds - \$900,000
- 15) County Service Area No. 11 Well/Storage Project - \$840,000
- 16) Local Coast Transportation Management Plan - \$600,000
- 17) Center for Homelessness Redesign - \$100,000

The Net County Cost impact of all adjustments totals \$20,872,490. The change in net positions is 22, of which 10 have already been approved by the Board during FY 2013-14 and 12 represent new requests. The new requests will be coming to the Board in separate Salary Ordinance Amendments on June 17 and July 1 (with the Master Salary Ordinance). A summary of position changes can be found in Attachment B.

Fund Balance and Reserves

Fund Balance for All Funds has increased by \$137.5 million largely due to adjustments in Non-Departmental Services (\$47.3 million) and the proceeds from the sale of Circle Star Plaza (\$87.1 million). The increase in Non-Departmental Services is based on mid-year estimates and is considered very conservative. Reserves for All Funds total \$350.3 million and \$174 million for the General Fund, representing 14.4% of Net Appropriations.

AB109 Allocation For Court Commissioner

The Superior Court has requested County AB109 Realignment funding to cover the cost of a Court Commissioner to alleviate courtroom congestion and to ensure the County and the Court are able to effectively and efficiently address the realignment caseloads transferred from the State to the County. The County acknowledges that while the State provided additional funding to counties for the realigned populations, the State significantly cut trial court funding to the local courts. The added Court Commissioner should enhance the Court's ability to serve the County's criminal justice caseloads, including the realignment caseload. The total Salaries and Benefits for a Court Commissioner is \$205,000. The not-to-exceed amount of \$630,000 should be sufficient to cover the cost of the position for three years. The Court will assume full financial responsibility for this position after three years. This change will impact the reserve levels of the AB109 Realignment Trust Fund but has no direct bearing on the County budget as these funds will be paid directly from the trust fund.

County Counsel has reviewed and approved the Budget Resolution and the AB109 Resolution as to form.

The adoption of the FY 2014-15 Recommended Budget contributes to the Shared Vision 2025 outcome of a Collaborative Community by ensuring that resources are allocated in accordance with the law, that services to the community – especially the most vulnerable – are maintained without interruption, and that the County’s financial future remains strong.

FISCAL IMPACT

The FY 2014-15 Preliminary Recommended Budget totaled \$1,933,663,450 and 5,343 authorized positions. With the funding adjustments described above and in Attachment A, the FY 2014-15 Recommended Budget for all funds totals \$2,100,387,995 and 5,365 authorized positions.

The FY 2014-15 Preliminary Recommended Budget for the General Fund totaled \$1,320,125,253 and 4,095 authorized positions. With the funding adjustments described above and in Attachment A, the FY 2014-15 Recommended Budget for the General Fund totals \$1,383,611,321 and 4,117 authorized positions. The increase in Net County Cost as a result of these increases is \$20.9 million.

Details of the Recommended Budget adjustments, position changes, and Budget Unit Summaries for each budget unit requiring Board approval are provided as attachments.

RESOLUTION NO. _____

BOARD OF SUPERVISORS, COUNTY OF SAN MATEO, STATE OF CALIFORNIA

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**RESOLUTION APPROVING THE FY 2014-15 RECOMMENDED BUDGET
SUBMITTED BY THE COUNTY MANAGER**

RESOLVED, by the Board of Supervisors of the County of San Mateo, State of California, that

WHEREAS, the County Manager has submitted to the Board of Supervisors a Recommended Budget for its consideration; and

WHEREAS, the Board of Supervisors received the FY 2014-15 Recommended Budget (the "FY 2014-15 Preliminary Recommended Budget") on September 18, 2013 and has determined it is in the best interest of the County to formally approve that budget with specified revisions so that County staff and the Board can use the additional time, but not later than October 2, 2014 to prepare, deliberate and approve the FY 2014-15 Adopted Budget; and

WHEREAS, the Recommended Budget as submitted contains mid-year Fund Balance projections which will be finalized upon the conclusion of fiscal year-end closing activities;

NOW, THEREFORE, IT IS HEREBY DETERMINED AND ORDERED that:

1. The Budget recommended by the County Manager for Fiscal Year 2014-15, including all fixed assets and revisions, and adopted by the Board during its public hearings, shall be the Recommended Budget of the County of San Mateo;

2. All final Fiscal Year 2014-15 Fund Balance adjustments shall be part of the Recommended Budget and shall be made in accordance with the County Reserves Policy and Fund Balance guidelines; and

3. The time for final adoption of the budget shall be extended to no later than October 2, 2013, and expenditures until that time shall be made in accordance with the Recommended Budget.

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RESOLUTION NO. _____

BOARD OF SUPERVISORS, COUNTY OF SAN MATEO, STATE OF CALIFORNIA

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RESOLUTION APPROVING AN ALLOCATION FROM THE AB109 REALIGNMENT TRUST FUND TO REIMBURSE THE SUPERIOR COURT FOR THE COST OF ONE COURT COMMISSIONER FOR THREE YEARS, IN AN AMOUNT NOT TO EXCEED \$630,000

RESOLVED, by the Board of Supervisors of the County of San Mateo, State of California, that

WHEREAS, the Superior Court (Court) has requested County AB109 Realignment funding to cover the cost of a Court Commissioner in the annual amount of \$205,000 for three years to alleviate courtroom congestion and to ensure the County and the Court are able to effectively and efficiently address the realignment caseloads transferred from the State to the County; and

WHEREAS, the State provided additional funding to counties for the realigned populations, but significantly cut trial court funding to the local courts; and

WHEREAS, an added Court Commissioner should enhance the Court's ability to serve the County's criminal justice caseloads, including the realignment caseload;

NOW THEREFORE, IT IS HEREBY DETERMINED AND ORDERED that the Board approves the allocation of AB 109 Realignment Trust Fund monies in an agreement amount not to exceed \$630,000 to reimburse the Superior Court for the salary and benefits of one Court Commissioner for the FYs 2014-15 through 2016-17.

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COUNTY OF SAN MATEO

FY 2014-15

Recommended Budget

Attachment A

Funding Adjustments

Attachment A
FY 2014-15 Budget Adjustments

BU ID	Budget Unit Description	Funding Adjustment Description	\$ Amount	Funding Source
1100B	Board of Supervisors	Board Aids for Districts 3 and 4	\$237,410	Net County Cost
1100B	Board of Supervisors	Extra Help Funding for Districts, 1, 2 and 5	150,000	Net County Cost
1200B	County Manager/Clerk of the Board	New Office of Sustainability One Year Pilot	1,170,019	Net County Cost; Grant Funds
1200B	County Manager/Clerk of the Board	Resource Conservation District Contribution	100,000	Net County Cost
1200B	County Manager/Clerk of the Board	Grant Writer Contract	50,000	Net County Cost
1400B	Controller's Office	Property Tax System AS400 Maintenance	77,280	G/F Reserves
1800B	Information Services Department	Data Center and Radio Shop Relocation Project	1,810,000	G/F Countywide IT Allocation
1920B	Grand Jury	GASB 68 Implementation	48,540	Net County Cost
2510B	District Attorney's Office	DA Case Management System	1,341,963	Prop. 172
3000B	Sheriff's Office	Sheriff's Activities League on the Coastside	75,000	Net County Cost
3580B	Fire Protection Services	Fire Services Contract Adjustment	693,361	Prop. 172 & Fire Fund Reserves
3580B	Fire Protection Services	One-time Equipment Upgrades	140,000	Fire Fund Reserves
3700B	County Library	Library Materials and Collections	970,000	Library Reserves
3700B	County Library	Library Equipment Purchases	530,000	Library Reserves
3700B	County Library	Measure A: East Palo Alto Library	500,000	Measure A Sales Tax
3700B	County Library	Measure A: Summer Learning Sessions	206,300	Measure A Sales Tax
3800B	Planning and Building	Local Coastal Transportation Management Plan	600,000	G/F Reserves
3900B	Parks Department	Devil's Slide Annual Maintenance	323,500	Net County Cost
3900B	Parks Department	Moss Beach Playground	256,000	G/F Reserves
3900B	Parks Department	Vehicle Replacement Charges-Parks	200,000	Net County Cost
3900B	Parks Department	Add Two Term Park Ranger IIs	153,912	G/F Reserves
3900B	Parks Department	Uniforms, Safety Equip, Training, Maintenance	115,000	Net County Cost
3900B	Parks Department	Devil's Slide Connector Trails Planning	100,000	G/F Reserves
3900B	Parks Department	Parks Technology Improvements	90,000	Net County Cost
3900B	Parks Department	Capital Projects Coordinator	75,000	Net County Cost
3970B	Parks Acquisition and Development	Parks Equipment	700,900	G/F Reserves
3970B	Parks Acquisition and Development	Surfers Beach Project	450,000	G/F Reserves; HMB; Grant Funds
3980B	Coyote Point Marina	Coyote Point Marina Doc Repairs	220,234	Marina Operating Revenues
4840B	Public Works' Utilities	Crystal Springs Sanitation District Loan	8,720,050	G/F Reserves
4840B	Public Works' Utilities	County Service Area No 11 Well/Storage Project	840,000	G/F Reserves; Skyline Water
5700B	Aging and Adult Services	Position Add: Social Worker Supervisor	146,842	State & Federal Funding
5800B	IHSS Public Authority	Position Add: IHSS Office Specialist	87,166	State & Federal Funding
6100B	Behavioral Health and Recovery Services	Preservation of 50 Treatment Beds	900,000	G/F Reserves

Attachment A
FY 2014-15 Budget Adjustments

BU ID	Budget Unit Description	Funding Adjustment Description	\$ Amount	Funding Source
6600B	San Mateo Medical Center	Two Medical Center Positions	444,295	ACA and Operating Revenues
7000B	Human Services Agency	Funding for Core Service Agencies	267,500	G/F Reserves
7000B	Human Services Agency	REEP Program	216,120	Reimb from Parks Department
7000B	Human Services Agency	Position Add: Assistant Agency Director	207,673	State & Federal Funding
7000B	Human Services Agency	Measure A: Two Term Positions for Veterans Svcs	158,306	Measure A Sales Tax
7000B	Human Services Agency	Center for Homeless System Redesign	100,000	G/F Reserves
7000B	Human Services Agency	Position Adjustments	79,639	State & Federal Funding
8000B	Non-Departmental Services	Measure A: Seton Extension (6 months)	7,200,000	Measure A Sales Tax
8000B	Non-Departmental Services	La Honda Water Treatment Initiatives	200,000	G/F Reserves
8000B	Non-Departmental Services	Board District Office Remodel Planning	50,000	G/F Reserves
8200B	Accumulated Capital Outlay Fund	Circle Star Sale Proceeds-Capital Reserves	87,053,358	Circle Star Net Sales Proceeds
8500D	Capital Projects Fund	New Solar Panels Countywide	7,000,000	G/F Reserves
8500D	Capital Projects Fund	Maguire Correctional Center SB1022 Grant Match	4,000,000	G/F Reserves
8500D	Capital Projects Fund	Facility Condition Index Maintenance	4,000,000	G/F Reserves
8500D	Capital Projects Fund	Animal Shelter Project	2,500,000	G/F Reserves
8500D	Capital Projects Fund	Water Fixture Upgrades Countywide	1,000,000	G/F Reserves
All	All Operating Departments	Negotiated Salary and Benefit Adjustments	22,306,933	Net County Cost; Dept Revenues
Various	Various Departments	Adjustments to AB109 Realignment Budget	3,883,440	AB109 Realignment Revenue
Various	Various Departments	CBO Increases	1,910,014	Net County Cost
Various	Various Departments	Comprehensive Reentry System	1,803,465	Net County Cost
Various	Various Departments	Miscellaneous Adjustments	265,325	Net County Cost; Dept Revenues
			\$166,724,545	



COUNTY OF SAN MATEO

FY 2014-15

Recommended Budget

Attachment B

Position Adjustments

**Attachment B
FY 2014-15 Position Adjustments**

BU ID	Budget Unit Description	Approved by Board	New Requests	Position	Description
1100B	Board of Supervisors		2	Legislative Aide	Districts 3 and 4
1200B	County Manager/Clerk of the Board		1	Program Services Manager I	Office of Sustainability, transfer from Public Works
1218B	Workforce and Economic Development		(1)	Human Services Analyst II	STEM program transferring to Human Services Agency
2510B	District Attorney's Office	1		DA Victim Advocate	AB 109
2600B	Department of Child Support Services	(1)		Director of Child Support Services - U	Overall direction is performed by HSA Director
3000B	Sheriff's Office	1		Sergeant	Court Security
3000B	Sheriff's Office		2	Lead Crime Analyst- Unclassified	HIDTA and Fusion Center- Grant funded
3000B	Sheriff's Office		1	Legal Office Specialist	Administrative support for Custody Programs
3200D	Probation Department	1		Deputy Probation Officer III	AB 109
3200D	Probation Department	1		Deputy Probation Officer III	AB 109
3200D	Probation Department		1	Deputy Probation Officer III ²	Reentry
3200D	Probation Department	1		Probation Services Manager II	Manage Internal Affairs
3200D	Probation Department	(3)		Deputy Probation Officer III (0.5 FTE)	Delete to offset costs of Internal Affairs position
3200D	Probation Department		1	Information Technology Manager	Additional capacity to meet department IT needs
3200D	Probation Department		1	Information Technology Analyst	Additional capacity to meet department IT needs
3200D	Probation Department		(2)	Deputy Probation Officer III	Delete to offset costs of IT positions
3200D	Probation Department		1	Administrative Assistant II	Manage safety equipment inventory and facilities
3200D	Probation Department		(1)	Deputy Probation Officer III	Delete to offset costs of safety equipment position
3200D	Probation Department		1	Administrative Assistant II - C	Support the Internal Affairs unit
3200D	Probation Department		(1)	Deputy Probation Officer III	Delete to offset costs of Internal Affairs Admin Assistant
3800B	Planning and Building	1		Code Compliance Officer II	Increase capacity in Code Compliance Section
3900B	Parks Department		1	Management Analyst III ¹	Additional administrative support to the department
3900B	Parks Department		1	Fiscal Office Specialist ¹	Additional administrative support to the department
3900B	Parks Department		(1)	Parks Superintendent ¹	Delete to offset administrative support positions
3900B	Parks Department		1	Park Ranger II ¹	Transferring position from Coyote Point Marina
3980B	Coyote Point Marina		(1)	Park Ranger II ¹	Transferring position to Parks Department
4830B	Transportation Services		(1)	Program Services Manager I	Transferring position to CMO- Office of Sustainability
4730B	Facilities Services		1	Construction Project Manager	Transferring position from Airports
4850B	Airports		(1)	Construction Project Manager	Transferring position to Facilities Services
5550B	Public Health, Policy and Planning	(1)		Health Services Manager I	Organizational changes eliminated need for this position
5550B	Public Health, Policy and Planning		(1)	Public Health Nurse ¹	Bioterrorism Response - grant funded position
5550B	Public Health, Policy and Planning		1	Communication Specialist ¹	Health System Communications
5700B	Aging and Adult Services		1	Social Work Supervisor	In-Home Supportive Services Program (IHSS)
6240B	Family Health Services	(2)		Psychiatric Social Worker I- Unclassified	Transferring position to BHRS
6240B	Family Health Services	1		Program Services Manager II	Lead Lean efforts in Family Health Services
6300B	Correctional Health Services		1	Marriage and Family Therapist II ²	Reentry
6100B	Behavioral Health and Recovery Services	2		Psychiatric Social Worker I- Unclassified	Transferring positions from Family Health Services
6600B	San Mateo Medical Center		(1)	Clinical Laboratory Scientist II	Delete of vacant position to conversion to Medical Lab Tech

**Attachment B
FY 2014-15 Position Adjustments**

BU ID	Budget Unit Description	Approved by Board	New Requests	Position	Description
6600B	San Mateo Medical Center		1	Medical Laboratory Technician	Laboratory Services
6600B	San Mateo Medical Center		(1)	Cook II ³	Vacant position converted to Department Services Analyst
6600B	San Mateo Medical Center		1	Departmental Services Analyst ³	Converted from vacant Cook II position
6600B	San Mateo Medical Center		(1)	Supervising Custodian ¹	Reclassification to Custodial Services Manager
6600B	San Mateo Medical Center		1	Custodial Services Manager ¹	Reclassification from a Supervising Custodian
6600B	San Mateo Medical Center		(1)	Nurse Practitioner ¹	Delete of vacant position and converted to Staff Physician
6600B	San Mateo Medical Center		1	Staff Physician ¹	Converted from vacant Nurse Practitioner position
6600B	San Mateo Medical Center	(1)		Medical Surgical Nurse	Replacing with two 0.5 FTE positions
6600B	San Mateo Medical Center	2		Medical Surgical Nurse	Split one position into two 0.5 FTE positions
6600B	San Mateo Medical Center		(1)	Staff Physician	Replacing with two 0.5 FTE positions
6600B	San Mateo Medical Center		2	Staff Physician	Split one position into two 0.5 FTE positions
6600B	San Mateo Medical Center	1		Medical Director	Specialty Services
7000B	Human Services Agency	1		Human Services Agency Assistant Director	Implement strategic initiatives
7000B	Human Services Agency		1	Human Services Analyst II	STEM program transferring from WED
7000B	Human Services Agency	2		Social Worker II	AB 109
7000B	Human Services Agency	1		Community Worker II	AB 109
7000B	Human Services Agency	1		Job Development Specialist II	AB 109
7000B	Human Services Agency	1		Vocational Rehab Counselor III	AB 109
7000B	Human Services Agency		1	Community Worker II ²	Reentry
7000B	Human Services Agency		1	Vocational Rehabilitation Counselor ²	Reentry
		<u>10</u>	<u>12</u>		

Note: This document does not include Salary Ordinance Amendments that were already approved by the Board and that did not change the total number of authorized positions

¹These adjustments are being brought to the Board on June 17, 2014 as a Salary Ordinance Amendment by the Human Resources Department.

² Funding for the reentry program was brought to the Board on June 3, 2014. The reentry positions will be added in the Master Salary Ordinance that will be brought to the Board on July 1.

³These adjustments are being brought to the Board on June 17, 2014 as a Salary Ordinance Amendment by the Health System.



COUNTY OF SAN MATEO

FY 2014-15

Recommended Budget

Attachment C

Budget Unit Summaries

County of San Mateo
 FY 2014-15 Recommended Budget
 Budget Unit Summary
 Attachment C

	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
County - All Funds						
Taxes	399,874,012	449,232,344	446,320,677	445,543,117	459,416,336	13,873,219
Licenses, Permits and Franchises	8,677,240	9,088,165	8,385,317	8,495,141	8,495,141	
Fines, Forfeitures and Penalties	11,082,432	11,259,333	11,083,404	11,047,121	11,222,087	174,966
Use of Money and Property	12,261,278	10,957,886	12,359,408	16,518,137	10,870,684	(5,647,453)
Intergovernmental Revenues	485,172,608	512,892,764	600,416,201	565,171,683	567,752,873	2,581,190
Charges for Services	221,824,570	217,500,587	223,543,545	241,317,797	255,923,258	14,605,461
Interfund Revenue	79,800,627	92,401,783	95,447,351	85,882,865	89,641,594	3,758,729
Miscellaneous Revenue	44,378,607	34,599,366	52,296,921	41,697,878	41,506,516	(191,362)
Other Financing Sources	101,006,135	117,073,623	280,104,274	150,664,870	150,694,142	29,272
Total Revenue	1,364,077,510	1,455,005,851	1,729,957,098	1,566,338,609	1,595,522,631	29,184,022
Fund Balance	399,975,801	417,881,820	471,050,209	367,324,841	504,865,364	137,540,523
TOTAL SOURCES	1,764,053,311	1,872,887,671	2,201,007,307	1,933,663,450	2,100,387,995	166,724,545
Salaries and Benefits	715,754,446	705,060,966	833,307,637	797,934,321	825,849,523	27,915,202
Services and Supplies	380,599,667	401,342,177	560,263,299	513,179,240	535,430,521	22,251,281
Other Charges	285,244,650	292,831,668	321,446,889	300,579,311	325,724,729	25,145,418
Fixed Assets	23,405,241	32,618,526	185,642,185	104,703,335	109,864,973	5,161,638
Other Financing Uses	103,408,426	119,223,455	186,230,421	109,721,014	147,871,941	38,150,927
Gross Appropriations	1,508,412,431	1,551,076,792	2,086,890,431	1,826,117,221	1,944,741,687	118,624,466
Intrafund Transfers	(160,752,962)	(154,783,885)	(188,725,929)	(185,749,556)	(194,664,611)	(8,915,055)
Net Appropriations	1,347,659,468	1,396,292,907	1,898,164,502	1,640,367,665	1,750,077,076	109,709,411
Contingencies/Dept Reserves	365,872,482	409,963,819	246,776,996	237,102,472	210,696,494	(26,405,978)
Non-General Fund Reserves	50,521,361	66,630,946	56,065,809	56,193,313	139,614,425	83,421,112
TOTAL REQUIREMENTS	1,764,053,311	1,872,887,671	2,201,007,307	1,933,663,450	2,100,387,995	166,724,545
Salary Resolution	5,305.00	5,184.00	5,301.00	5,343.00	5,365.00	22.00
Funded FTE	5,113.12	5,016.44	5,140.10	5,164.54	5,195.30	30.76

County of San Mateo
FY 2014-15 Recommended Budget
Budget Unit Summary
Attachment C

	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
County - General Fund						
Taxes	366,923,355	412,377,379	403,942,191	399,477,879	407,563,235	8,085,356
Licenses, Permits and Franchises	5,859,713	6,240,189	5,682,291	5,792,115	5,792,115	
Fines, Forfeitures and Penalties	8,647,246	8,807,621	8,651,873	8,615,590	8,703,073	87,483
Use of Money and Property	8,334,248	7,455,059	9,018,203	13,154,432	7,310,923	(5,843,509)
Intergovernmental Revenues	381,577,910	403,414,709	459,548,677	446,709,874	458,636,419	11,926,545
Charges for Services	102,173,054	106,615,699	109,450,366	107,293,616	108,456,964	1,163,348
Interfund Revenue	60,204,670	60,246,693	55,215,079	55,550,465	57,031,368	1,480,903
Miscellaneous Revenue	28,997,108	25,715,138	36,020,133	32,268,419	33,525,349	1,256,930
Other Financing Sources	33,208	839,289	63,081,962	513,422	513,422	
Total Revenue	962,750,513	1,031,711,778	1,150,610,775	1,069,375,812	1,087,532,868	18,157,056
Fund Balance	254,436,458	280,370,149	315,930,723	250,749,441	296,078,453	45,329,012
TOTAL SOURCES	1,217,186,972	1,312,081,926	1,466,541,498	1,320,125,253	1,383,611,321	63,486,068
Salaries and Benefits	537,891,985	540,995,966	658,847,299	623,200,051	647,717,554	24,517,503
Services and Supplies	251,385,251	268,184,036	377,993,612	343,964,326	357,236,435	13,272,109
Other Charges	204,193,836	217,578,383	237,791,533	226,782,599	240,633,343	13,850,744
Fixed Assets	3,949,995	5,720,625	14,753,207	13,569,774	16,202,431	2,632,657
Other Financing Uses	88,611,526	103,773,579	166,432,258	91,410,135	129,548,545	38,138,410
Gross Appropriations	1,086,032,593	1,136,252,590	1,455,817,909	1,298,926,885	1,391,338,308	92,411,423
Intrafund Transfers	(151,790,166)	(145,669,610)	(178,149,996)	(176,242,378)	(181,689,412)	(5,447,034)
Net Appropriations	934,242,427	990,582,979	1,277,667,913	1,122,684,507	1,209,648,896	86,964,389
Contingencies/Dept Reserves	282,944,545	321,498,947	188,873,585	197,440,746	173,962,425	(23,478,321)
TOTAL REQUIREMENTS	1,217,186,972	1,312,081,926	1,466,541,498	1,320,125,253	1,383,611,321	63,486,068
Salary Resolution	3,885.00	3,952.00	4,053.00	4,095.00	4,117.00	22.00
Funded FTE	3,803.81	3,869.57	3,981.13	4,004.21	4,034.65	30.44

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Sheriff's Office						
Taxes			503,219	503,219	514,149	10,930
Licenses, Permits and Franchises	3,915	3,065	2,100	2,100	2,100	
Fines, Forfeitures and Penalties	243,321	271,129	322,000	293,636	293,636	
Use of Money and Property		400				
Intergovernmental Revenues	60,851,849	70,487,412	82,157,399	83,452,405	89,053,576	5,601,171
Charges for Services	10,656,387	10,483,011	10,744,463	10,363,831	10,370,321	6,490
Interfund Revenue	3,602,526	3,752,691	3,599,599	3,579,541	3,581,778	2,237
Miscellaneous Revenue	1,132,288	1,140,232	828,986	863,986	863,986	
Other Financing Sources	21,150	18,800				
Total Revenue	76,511,436	86,156,740	98,157,766	99,058,718	104,679,546	5,620,828
Fund Balance	12,582,189	12,858,673	12,411,313	11,433,944	9,433,944	(2,000,000)
TOTAL SOURCES	89,093,625	99,015,414	110,569,079	110,492,662	114,113,490	3,620,828
Salaries and Benefits	131,323,927	135,313,557	144,403,286	150,263,694	152,925,427	2,661,733
Services and Supplies	13,838,964	14,232,204	23,473,112	18,850,846	20,967,561	2,116,715
Other Charges	17,286,354	18,132,954	21,905,406	22,061,781	22,153,315	91,534
Fixed Assets	3,214,474	4,080,804	6,167,293	5,894,818	6,128,293	233,475
Other Financing Uses	3,248,267	2,415,087	904,997	903,971	904,997	1,026
Gross Appropriations	168,911,986	174,174,606	196,854,094	197,975,110	203,079,593	5,104,483
Intrafund Transfers	(918,352)	(1,277,703)	(2,485,809)	(1,555,470)	(1,585,270)	(29,800)
Net Appropriations	167,993,634	172,896,902	194,368,285	196,419,640	201,494,323	5,074,683
Contingencies/Dept Reserves	5,116,781	7,238,392	7,862,623	7,483,325	7,483,325	
TOTAL REQUIREMENTS	173,110,415	180,135,295	202,230,908	203,902,965	208,977,648	5,074,683
NET COUNTY COST	84,016,790	81,119,881	91,661,829	93,410,303	94,864,158	1,453,855
Salary Resolution	665.00	679.00	700.00	757.00	761.00	4.00
Funded FTE	644.00	670.90	694.25	723.75	729.40	5.65

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Message Switch						
Charges for Services	557,931	536,191	529,210	529,210	520,928	(8,282)
Interfund Revenue	1,680	1,843	3,766	3,766	6,199	2,433
Total Revenue	559,611	538,034	532,976	532,976	527,127	(5,849)
Fund Balance	737,099	832,705	764,579	600,517	755,440	154,923
TOTAL SOURCES	1,296,710	1,370,739	1,297,555	1,133,493	1,282,567	149,074
Services and Supplies	363,874	416,873	464,449	464,449	466,657	2,208
Other Charges	268,060	267,086	270,991	270,991	270,991	
Fixed Assets		103,790		(150,000)		150,000
Gross Appropriations	631,935	787,749	735,440	585,440	737,648	152,208
Intrafund Transfers	(167,929)	(181,589)	(188,402)	(188,402)	(194,251)	(5,849)
Net Appropriations	464,006	606,160	547,038	397,038	543,397	146,359
Contingencies/Dept Reserves	832,704	764,579	750,517	736,455	739,170	2,715
TOTAL REQUIREMENTS	1,296,710	1,370,739	1,297,555	1,133,493	1,282,567	149,074

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Probation Department						
Fines, Forfeitures and Penalties	26,120	23,168	22,100	22,100	22,100	
Intergovernmental Revenues	28,945,702	32,260,618	36,150,833	34,735,470	34,841,699	106,229
Charges for Services	1,415,513	1,412,074	1,340,834	1,340,834	1,340,834	
Miscellaneous Revenue	299,152	208,386	175,775	175,775	175,775	
Total Revenue	30,686,487	33,904,246	37,689,542	36,274,179	36,380,408	106,229
Fund Balance	1,331,572	3,068,128	3,675,247	3,206,352	3,206,352	
TOTAL SOURCES	32,018,059	36,972,374	41,364,789	39,480,531	39,586,760	106,229
Salaries and Benefits	51,262,396	51,288,254	55,386,153	56,396,246	58,359,572	1,963,326
Services and Supplies	19,726,416	22,409,503	26,330,502	26,147,785	25,143,368	(1,004,417)
Other Charges	15,984,643	15,822,246	15,698,904	15,657,330	16,630,445	973,115
Fixed Assets	5,206		2,000,000	526,956	526,956	
Other Financing Uses						
Gross Appropriations	86,978,660	89,520,004	99,415,559	98,728,317	100,660,341	1,932,024
Intrafund Transfers	(16,206,773)	(17,717,655)	(18,547,980)	(18,625,464)	(18,625,464)	
Net Appropriations	70,771,887	71,802,349	80,867,579	80,102,853	82,034,877	1,932,024
Contingencies/Dept Reserves	352,602	1,352,084	2,556,167	2,420,003	2,420,003	
TOTAL REQUIREMENTS	71,124,489	73,154,433	83,423,746	82,522,856	84,454,880	1,932,024
NET COUNTY COST	39,106,431	36,182,059	42,058,957	43,042,325	44,868,120	1,825,795
Salary Resolution	407.00	408.00	412.00	412.00	413.00	1.00
Funded FTE	393.00	400.23	399.76	399.76	402.84	3.08

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
District Attorney's Office						
Fines, Forfeitures and Penalties	424,152	721,630	400,000	400,000	400,000	
Intergovernmental Revenues	10,636,329	11,901,031	12,602,346	12,615,007	14,978,129	2,363,122
Charges for Services	3,100					
Miscellaneous Revenue	305,376	355,631	115,000	130,000	130,000	
Total Revenue	11,368,957	12,978,292	13,117,346	13,145,007	15,508,129	2,363,122
Fund Balance	1,652,512	1,226,305	1,430,669	1,430,669	1,430,669	
TOTAL SOURCES	13,021,469	14,204,598	14,548,015	14,575,676	16,938,798	2,363,122
Salaries and Benefits	21,127,688	21,584,121	23,631,695	23,753,817	25,023,423	1,269,606
Services and Supplies	1,113,957	1,069,535	1,429,760	1,376,260	2,478,903	1,102,643
Other Charges	1,566,722	1,594,010	1,949,588	1,947,719	2,299,261	351,542
Fixed Assets		26,690			49,182	49,182
Gross Appropriations	23,808,367	24,274,356	27,011,043	27,077,796	29,850,769	2,772,973
Intrafund Transfers		(369,030)				
Net Appropriations	23,808,367	23,905,326	27,011,043	27,077,796	29,850,769	2,772,973
Contingencies/Dept Reserves	80,560	276,291	359,012	359,012	1,026,149	667,137
TOTAL REQUIREMENTS	23,888,927	24,181,617	27,370,055	27,436,808	30,876,918	3,440,110
NET COUNTY COST	10,867,458	9,977,019	12,822,040	12,861,132	13,938,120	1,076,988
Salary Resolution	118.00	121.00	121.00	121.00	122.00	1.00
Funded FTE	116.00	117.61	118.87	118.87	119.04	0.17

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Private Defender Program						
Charges for Services	644,198	651,602	629,982	629,982	629,982	
Interfund Revenue	335,146	489,988	320,000	320,000	320,000	
TOTAL SOURCES	979,344	1,141,590	949,982	949,982	949,982	
Services and Supplies	16,449,046	16,860,272	17,197,477	17,455,440	17,455,440	
Other Charges	61,464	61,463	57,571	57,837	57,837	
TOTAL REQUIREMENTS	16,510,510	16,921,735	17,255,048	17,513,277	17,513,277	
NET COUNTY COST	15,531,167	15,780,144	16,305,066	16,563,295	16,563,295	

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
County Support of the Courts						
Fines, Forfeitures and Penalties	6,937,341	7,029,297	6,935,700	6,935,700	6,935,700	
Charges for Services	2,014,941	2,082,163	2,048,100	2,048,100	2,048,100	
Miscellaneous Revenue	941,696	1,044,843	966,834	966,834	966,834	
TOTAL SOURCES	9,893,977	10,156,303	9,950,634	9,950,634	9,950,634	
Salaries and Benefits	455,431	463,668	485,000	505,000	505,000	
Services and Supplies	725,589	721,382	1,105,000	1,084,052	1,084,052	
Other Charges	19,117,034	19,202,547	19,100,765	19,101,713	19,101,713	
TOTAL REQUIREMENTS	20,298,054	20,387,597	20,690,765	20,690,765	20,690,765	
NET COUNTY COST	10,404,076	10,231,294	10,740,131	10,740,131	10,740,131	

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Coroner's Office						
Licenses, Permits and Franchises	11,439	11,686	11,500	11,500	11,500	
Intergovernmental Revenues	450,713	458,860	458,860	458,860	489,840	30,980
Charges for Services	257,359	245,007	255,000	255,000	255,000	
Miscellaneous Revenue	23,855	25,644	7,138	7,138	7,138	
Other Financing Sources		44,321				
Total Revenue	743,366	785,518	732,498	732,498	763,478	30,980
Fund Balance	662,637	546,370	401,372	299,934	299,934	
TOTAL SOURCES	1,406,003	1,331,888	1,133,870	1,032,432	1,063,412	30,980
Salaries and Benefits	1,754,038	1,641,889	1,883,000	1,799,055	1,773,502	(25,553)
Services and Supplies	586,244	551,345	689,657	689,657	690,137	480
Other Charges	286,267	308,393	406,085	324,858	324,858	
Fixed Assets		41,579				
Net Appropriations	2,626,548	2,543,206	2,978,742	2,813,570	2,788,497	(25,073)
Contingencies/Dept Reserves	362,297	165,452	98,497	159,406	159,406	
TOTAL REQUIREMENTS	2,988,845	2,708,658	3,077,239	2,972,976	2,947,903	(25,073)
NET COUNTY COST	1,582,842	1,376,770	1,943,369	1,940,544	1,884,491	(56,053)
Salary Resolution	14.00	14.00	14.00	13.00	13.00	
Funded FTE	14.00	14.00	13.90	12.90	12.38	(0.52)

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Health Coverage Unit						
Intergovernmental Revenues	231,090	424,804	87,155			
Charges for Services	1,530,000	1,259,930	1,791,975	1,772,407	1,783,601	11,194
Interfund Revenue	166,858	155,038	254,654	257,674	257,674	
Miscellaneous Revenue	4,015,963	3,714,998	3,858,308	3,192,140	3,192,140	
Total Revenue	5,943,911	5,554,769	5,992,092	5,222,221	5,233,415	11,194
Fund Balance	378,664					
TOTAL SOURCES	6,322,575	5,554,769	5,992,092	5,222,221	5,233,415	11,194
Salaries and Benefits	3,331,312	3,327,051	3,701,113	3,615,823	3,691,233	75,410
Services and Supplies	6,815,907	6,452,733	6,510,680	5,821,421	5,825,309	3,888
Other Charges	94,851	108,162	196,043	154,250	154,250	
Gross Appropriations	10,242,070	9,887,947	10,407,836	9,591,494	9,670,792	79,298
Intrafund Transfers	(2,615,612)	(2,652,208)	(2,648,173)	(2,648,928)	(2,648,928)	
Net Appropriations	7,626,458	7,235,739	7,759,663	6,942,566	7,021,864	79,298
Contingencies/Dept Reserves	260,411					
TOTAL REQUIREMENTS	7,886,869	7,235,739	7,759,663	6,942,566	7,021,864	79,298
NET COUNTY COST	1,564,294	1,680,969	1,767,571	1,720,345	1,788,449	68,104
Salary Resolution	33.00	31.00	31.00	31.00	31.00	
Funded FTE	32.70	30.58	31.00	31.00	30.60	(0.40)

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Health Administration						
Intergovernmental Revenues	326,285	249,533	632,495	632,495	632,495	
Charges for Services			743,501	515,779	856,745	340,966
Interfund Revenue	1,000,000	715,721	900,000	900,000	900,000	
Miscellaneous Revenue	103,451	24	6,500,000	6,500,000	7,701,352	1,201,352
Total Revenue	1,429,737	965,278	8,775,996	8,548,274	10,090,592	1,542,318
Fund Balance	475,621	98,016	(34,235)			
TOTAL SOURCES	1,905,358	1,063,294	8,741,761	8,548,274	10,090,592	1,542,318
Salaries and Benefits	2,097,574	2,474,601	2,567,783	2,458,811	2,599,777	140,966
Services and Supplies	1,499,222	596,939	1,226,111	1,191,111	1,391,111	200,000
Other Charges	1,060,423	1,098,213	855,222	769,673	769,673	
Other Financing Uses			6,500,000	6,500,000	7,701,352	1,201,352
Gross Appropriations	4,657,219	4,169,753	11,149,116	10,919,595	12,461,913	1,542,318
Intrafund Transfers	(2,860,588)	(3,161,639)	(2,371,321)	(2,371,321)	(2,371,321)	
Net Appropriations	1,796,631	1,008,114	8,777,795	8,548,274	10,090,592	1,542,318
Contingencies/Dept Reserves	75,621					
TOTAL REQUIREMENTS	1,872,252	1,008,114	8,777,795	8,548,274	10,090,592	1,542,318
NET COUNTY COST	(33,105)	(55,179)	36,034			
Salary Resolution	12.00	23.00	13.00	13.00	13.00	
Funded FTE	11.50	22.08	12.30	12.30	12.80	0.50

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Public Health, Policy and Planning						
Licenses, Permits and Franchises	506,385	723,321	616,425	646,425	646,425	
Fines, Forfeitures and Penalties	858	208				
Intergovernmental Revenues	12,779,113	13,188,412	13,887,844	14,200,746	14,357,850	157,104
Charges for Services	1,783,967	1,543,088	2,080,469	2,196,676	2,346,676	150,000
Interfund Revenue	1,447,783	1,382,281	1,349,127	1,349,127	1,349,127	
Miscellaneous Revenue	455,392	192,130	246,348	251,251	251,251	
Total Revenue	16,973,498	17,029,439	18,180,213	18,644,225	18,951,329	307,104
Fund Balance	2,214,889	2,475,498	980,196	858,196	858,196	
TOTAL SOURCES	19,188,387	19,504,937	19,160,409	19,502,421	19,809,525	307,104
Salaries and Benefits	13,975,545	13,406,142	15,507,722	15,492,906	16,340,093	847,187
Services and Supplies	9,513,692	11,075,132	11,002,530	11,420,324	11,504,368	84,044
Other Charges	2,121,318	2,019,984	2,097,326	2,051,881	2,051,881	
Gross Appropriations	25,610,555	26,501,259	28,607,578	28,965,111	29,896,342	931,231
Intrafund Transfers	(2,510,616)	(2,358,702)	(4,148,733)	(4,206,158)	(4,192,826)	13,332
Net Appropriations	23,099,939	24,142,556	24,458,845	24,758,953	25,703,516	944,563
Contingencies/Dept Reserves	1,924,626	1,070,779	861,835	861,835	861,835	
TOTAL REQUIREMENTS	25,024,565	25,213,335	25,320,680	25,620,788	26,565,351	944,563
NET COUNTY COST	5,836,178	5,708,398	6,160,271	6,118,367	6,755,826	637,459
Salary Resolution	109.00	102.00	102.00	102.00	101.00	(1.00)
Funded FTE	107.30	100.90	98.95	98.95	98.94	(0.01)

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Health IT						
Interfund Revenue			1,208,242	1,306,438	1,306,438	
Miscellaneous Revenue			788,106	788,106	919,116	131,010
TOTAL SOURCES			1,996,348	2,094,544	2,225,554	131,010
Salaries and Benefits			1,927,511	2,124,392	2,255,402	131,010
Services and Supplies			1,129,826	1,129,826	1,129,826	
Other Charges			748,537	748,537	748,537	
Gross Appropriations			3,805,874	4,002,755	4,133,765	131,010
Intrafund Transfers			(1,804,718)	(1,908,211)	(1,908,211)	
TOTAL REQUIREMENTS			2,001,156	2,094,544	2,225,554	131,010
NET COUNTY COST			4,808			
Salary Resolution			12.00	13.00	13.00	
Funded FTE			12.00	13.00	13.00	

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Emergency Medical Services GF						
Licenses, Permits and Franchises	35,834	47,498	40,000	40,000	40,000	
Fines, Forfeitures and Penalties	598,772	363,305	794,073	786,154	873,637	87,483
Intergovernmental Revenues	346					
Charges for Services	67,239	63,160	70,000	70,000	70,000	
Miscellaneous Revenue	4,358,175	4,537,278	4,639,633	4,776,722	4,776,722	
Total Revenue	5,060,366	5,011,241	5,543,706	5,672,876	5,760,359	87,483
TOTAL SOURCES	5,060,366	5,011,241	5,543,706	5,672,876	5,760,359	87,483
Salaries and Benefits	857,770	688,711	1,063,689	1,057,581	1,145,064	87,483
Services and Supplies	4,390,978	4,202,825	4,538,811	4,662,922	4,662,922	
Other Charges	77,797	119,705	66,602	64,973	64,973	
Gross Appropriations	5,326,545	5,011,241	5,669,102	5,785,476	5,872,959	87,483
Intrafund Transfers	(266,179)		(112,600)	(112,600)	(112,600)	
TOTAL REQUIREMENTS	5,060,366	5,011,241	5,556,502	5,672,876	5,760,359	87,483
NET COUNTY COST			12,796			
Salary Resolution	5.00	6.00	6.00	6.00	6.00	
Funded FTE	5.00	6.00	6.00	6.00	6.00	

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Emergency Medical Services Fund						
Fines, Forfeitures and Penalties	2,432,918	2,449,528	2,430,581	2,430,581	2,518,064	87,483
Use of Money and Property	30,006	21,287	32,432	32,432	32,432	
Miscellaneous Revenue	44,623	48,616	52,000	52,000	52,000	
Total Revenue	2,507,548	2,519,431	2,515,013	2,515,013	2,602,496	87,483
Fund Balance	2,981,999	2,844,777	3,018,678	2,772,974	2,772,974	
TOTAL SOURCES	5,489,547	5,364,208	5,533,691	5,287,987	5,375,470	87,483
Services and Supplies	2,644,770	2,345,530	2,760,717	2,752,798	2,840,281	87,483
Net Appropriations	2,644,770	2,345,530	2,760,717	2,752,798	2,840,281	87,483
Non-General Fund Reserves	2,844,777	3,018,678	2,772,974	2,535,189	2,535,189	
TOTAL REQUIREMENTS	5,489,547	5,364,208	5,533,691	5,287,987	5,375,470	87,483

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Aging and Adult Services						
Fines, Forfeitures and Penalties	63,936	48,280	50,000	50,000	50,000	
Use of Money and Property	142,714	92,278	150,000	150,000	150,000	
Intergovernmental Revenues	11,068,732	12,157,894	13,717,464	13,483,133	14,721,358	1,238,225
Charges for Services	2,284,567	2,122,336	3,287,434	3,489,595	3,489,595	
Interfund Revenue	251,186	144,676	221,333	221,333	221,333	
Miscellaneous Revenue	391,825	376,564	718,403	718,402	718,402	
Total Revenue	14,202,959	14,942,027	18,144,634	18,112,463	19,350,688	1,238,225
Fund Balance	1,425,934	876,543	423,888	423,888	423,888	
TOTAL SOURCES	15,628,893	15,818,570	18,568,522	18,536,351	19,774,576	1,238,225
Salaries and Benefits	13,713,234	14,651,329	17,002,714	16,945,915	18,724,669	1,778,754
Services and Supplies	3,177,551	3,432,258	5,156,449	5,169,589	5,179,589	10,000
Other Charges	4,779,978	4,634,326	5,109,460	5,007,787	5,090,375	82,588
Gross Appropriations	21,670,762	22,717,913	27,268,623	27,123,291	28,994,633	1,871,342
Intrafund Transfers	(1,676,724)	(2,756,453)	(3,739,507)	(3,739,507)	(3,739,507)	
Net Appropriations	19,994,038	19,961,460	23,529,116	23,383,784	25,255,126	1,871,342
Contingencies/Dept Reserves	1,025,934	565,115	423,888	423,888	354,068	(69,820)
TOTAL REQUIREMENTS	21,019,972	20,526,575	23,953,004	23,807,672	25,609,194	1,801,522
NET COUNTY COST	5,391,080	4,708,005	5,384,482	5,271,321	5,834,618	563,297
Salary Resolution	129.00	131.00	135.00	135.00	136.00	1.00
Funded FTE	132.00	131.00	135.00	135.00	136.00	1.00

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
IHSS Public Authority						
Use of Money and Property	18,753	5,246				
Intergovernmental Revenues	8,773,080	11,437,852	13,584,464	14,347,173	14,595,600	248,427
Interfund Revenue	3,960,704	3,960,322	3,969,894	3,969,894	3,969,894	
Miscellaneous Revenue	945	43,642				
Total Revenue	12,753,482	15,447,062	17,554,358	18,317,067	18,565,494	248,427
Fund Balance	3,372,666	1,200,000	861,955	861,955	861,955	
TOTAL SOURCES	16,126,148	16,647,062	18,416,313	19,179,022	19,427,449	248,427
Salaries and Benefits	512,682	515,636	694,803	714,803	959,230	244,427
Services and Supplies	2,981,067	4,151,378	4,230,426	4,230,426	4,234,426	4,000
Other Charges	11,432,399	10,768,093	12,629,129	13,371,838	13,371,838	
Other Financing Uses		350,000				
Gross Appropriations	14,926,148	15,785,107	17,554,358	18,317,067	18,565,494	248,427
Net Appropriations	14,926,148	15,785,107	17,554,358	18,317,067	18,565,494	248,427
Non-General Fund Reserves	1,200,000	861,955	861,955	861,955	861,955	
TOTAL REQUIREMENTS	16,126,148	16,647,062	18,416,313	19,179,022	19,427,449	248,427

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
IHSS Public Authority GF						
Other Charges	3,702,306	3,702,306	3,702,306	3,702,306	3,702,306	
TOTAL REQUIREMENTS	3,702,306	3,702,306	3,702,306	3,702,306	3,702,306	
NET COUNTY COST	3,702,306	3,702,306	3,702,306	3,702,306	3,702,306	

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Environmental Health Services						
Licenses, Permits and Franchises	934,608	941,802	794,809	794,809	794,809	
Fines, Forfeitures and Penalties	93,017	117,516	110,000	110,000	110,000	
Intergovernmental Revenues	1,487,103	1,266,900	1,730,351	1,798,991	1,798,991	
Charges for Services	9,796,103	9,716,069	10,622,351	10,667,786	11,007,548	339,762
Miscellaneous Revenue	486,886	489,496	410,000	410,000	410,000	
Total Revenue	12,797,718	12,531,783	13,667,511	13,781,586	14,121,348	339,762
Fund Balance	2,579,007	2,708,815	1,105,991	759,676	759,676	
TOTAL SOURCES	15,376,725	15,240,598	14,773,502	14,541,262	14,881,024	339,762
Salaries and Benefits	9,836,424	9,775,612	11,026,101	10,980,407	11,320,169	339,762
Services and Supplies	2,036,038	1,926,411	2,207,304	2,178,708	2,178,708	
Other Charges	967,466	918,546	1,171,013	1,202,905	1,202,905	
Gross Appropriations	12,839,928	12,620,569	14,404,418	14,362,020	14,701,782	339,762
Intrafund Transfers			(107,553)	(107,553)	(107,553)	
Net Appropriations	12,839,928	12,620,569	14,296,865	14,254,467	14,594,229	339,762
Contingencies/Dept Reserves	2,468,466	1,342,189	759,676	390,911	390,911	
TOTAL REQUIREMENTS	15,308,394	13,962,758	15,056,541	14,645,378	14,985,140	339,762
NET COUNTY COST	(68,332)	(1,277,841)	283,039	104,116	104,116	
Salary Resolution	74.00	76.00	77.00	78.00	78.00	
Funded FTE	74.00	75.50	76.90	77.90	76.78	(1.12)

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Behavioral Health and Recovery Services						
Taxes			5,019,564	4,359,662	4,479,211	119,549
Use of Money and Property	34,016	34,016	40,323	40,323	40,323	
Intergovernmental Revenues	65,115,084	67,931,270	72,483,449	73,896,479	73,166,745	(729,734)
Charges for Services	36,891,285	36,156,925	36,163,661	36,345,057	36,507,916	162,859
Miscellaneous Revenue	2,178,246	2,339,242	2,364,234	2,469,381	2,469,381	
Other Financing Sources		750,000				
Total Revenue	104,218,631	107,211,453	116,071,231	117,110,902	116,663,576	(447,326)
Fund Balance	7,173,544	4,261,816	146,752			
TOTAL SOURCES	111,392,175	111,473,269	116,217,983	117,110,902	116,663,576	(447,326)
Salaries and Benefits	48,219,044	49,253,695	56,431,841	56,791,834	59,796,625	3,004,791
Services and Supplies	48,748,421	50,919,782	56,164,308	55,277,199	56,256,762	979,563
Other Charges	30,975,540	38,913,149	31,234,481	31,430,990	31,834,373	403,383
Fixed Assets		7,580				
Gross Appropriations	127,943,006	139,094,206	143,830,630	143,500,023	147,887,760	4,387,737
Intrafund Transfers	(2,332,591)	(2,803,725)	(2,778,287)	(2,478,287)	(3,378,287)	(900,000)
Net Appropriations	125,610,415	136,290,481	141,052,343	141,021,736	144,509,473	3,487,737
Contingencies/Dept Reserves	3,521,014					
TOTAL REQUIREMENTS	129,131,429	136,290,481	141,052,343	141,021,736	144,509,473	3,487,737
NET COUNTY COST	17,739,254	24,817,213	24,834,360	23,910,834	27,845,897	3,935,063
Salary Resolution	396.00	408.00	426.00	427.00	429.00	2.00
Funded FTE	378.95	387.96	405.70	412.70	414.40	1.70

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Family Health Services						
Taxes			212,679	574,179	454,630	(119,549)
Intergovernmental Revenues	10,661,277	12,349,888	14,301,349	14,301,349	14,374,105	72,756
Charges for Services	3,764,734	3,238,986	4,089,328	4,316,251	4,427,965	111,714
Miscellaneous Revenue	2,139,525	728,144	974,607	992,940	793,555	(199,385)
Total Revenue	16,565,536	16,317,019	19,577,963	20,184,719	20,050,255	(134,464)
Fund Balance	2,096,718	1,612,834	671,402	520,486	520,486	
TOTAL SOURCES	18,662,254	17,929,853	20,249,365	20,705,205	20,570,741	(134,464)
Salaries and Benefits	20,193,785	20,673,711	23,441,754	23,928,337	24,359,190	430,853
Services and Supplies	3,241,583	3,135,612	3,816,536	3,757,915	3,578,160	(179,755)
Other Charges	1,813,443	1,674,607	2,139,079	2,189,941	2,178,589	(11,352)
Fixed Assets	122,425		62,575			
Gross Appropriations	25,371,236	25,483,931	29,459,944	29,876,193	30,115,939	239,746
Intrafund Transfers	(840,083)	(743,554)	(1,412,060)	(1,438,152)	(1,438,152)	
Net Appropriations	24,531,153	24,740,377	28,047,884	28,438,041	28,677,787	239,746
Contingencies/Dept Reserves	1,293,639	669,639	520,486	520,486	520,486	
TOTAL REQUIREMENTS	25,824,792	25,410,016	28,568,370	28,958,527	29,198,273	239,746
NET COUNTY COST	7,162,538	7,480,164	8,319,005	8,253,322	8,627,532	374,210
Salary Resolution	168.00	177.00	182.00	182.00	181.00	(1.00)
Funded FTE	160.04	169.04	171.84	173.92	172.75	(1.17)

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Correctional Health Services						
Taxes			68,460	119,633	119,633	
Intergovernmental Revenues	802,231	1,199,651	1,641,783	2,219,913	2,219,913	
Charges for Services	2,319	2,944	2,700	2,700	2,700	
Interfund Revenue	340,444	340,444	340,444	340,444	340,444	
Miscellaneous Revenue	109,707	90,366	24,162	24,162	24,162	
Total Revenue	1,254,701	1,633,405	2,077,549	2,706,852	2,706,852	
Fund Balance	770,963	917,171	864,727	173,713	173,713	
TOTAL SOURCES	2,025,664	2,550,576	2,942,276	2,880,565	2,880,565	
Salaries and Benefits	11,832,176	11,808,611	12,517,385	12,565,715	13,009,631	443,916
Services and Supplies	4,385,257	4,455,109	5,358,515	5,443,513	5,388,607	(54,906)
Other Charges	420,823	477,470	614,655	610,310	610,310	
Fixed Assets			177,079			
Gross Appropriations	16,638,255	16,741,190	18,667,634	18,619,538	19,008,548	389,010
Intrafund Transfers	(8,063,585)	(7,737,480)	(8,139,787)	(8,209,770)	(8,217,072)	(7,302)
Net Appropriations	8,574,670	9,003,711	10,527,847	10,409,768	10,791,476	381,708
Contingencies/Dept Reserves	183,221	231,618	173,713	173,713	173,713	
TOTAL REQUIREMENTS	8,757,891	9,235,329	10,701,560	10,583,481	10,965,189	381,708
NET COUNTY COST	6,732,227	6,684,753	7,759,284	7,702,916	8,084,624	381,708
Salary Resolution	88.00	88.00	90.00	90.00	91.00	1.00
Funded FTE	84.06	84.06	86.43	86.85	87.05	0.20

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
San Mateo Medical Center						
Taxes			551,180	402,359	752,359	350,000
Use of Money and Property	4,423	(27,016)			31,056	31,056
Intergovernmental Revenues	72,330,470	75,731,937	85,504,378	74,982,064	61,811,889	(13,170,175)
Charges for Services	103,350,370	94,241,558	96,886,489	116,278,921	129,775,743	13,496,822
Interfund Revenue	1,560,824	1,746,429	1,835,504	1,835,504	6,141,324	4,305,820
Miscellaneous Revenue	13,617,547	6,363,747	14,181,169	8,629,656	7,163,364	(1,466,292)
Other Financing Sources	59,480,977	77,057,629	59,279,447	55,981,524	58,866,109	2,884,585
Total Revenue	250,344,610	255,114,283	258,238,167	258,110,028	264,541,844	6,431,816
Fund Balance	14,418,769	0	7,317,097	317,097	5,238,735	4,921,638
TOTAL SOURCES	264,763,379	255,114,283	265,555,264	258,427,125	269,780,579	11,353,454
Salaries and Benefits	150,000,046	136,929,781	143,895,260	144,115,657	146,727,164	2,611,507
Services and Supplies	72,527,261	75,110,548	78,518,825	75,405,370	83,677,735	8,272,365
Other Charges	31,527,861	25,872,594	23,392,660	23,174,251	23,952,758	778,507
Fixed Assets	2,983,321	316,265	9,509,083	5,000,000	4,900,000	(100,000)
Other Financing Uses	10,348,256	9,597,741	10,239,436	10,731,847	10,744,364	12,517
Gross Appropriations	267,386,745	247,826,929	265,555,264	258,427,125	270,002,021	11,574,896
Intrafund Transfers					(221,442)	(221,442)
Net Appropriations	267,386,745	247,826,929	265,555,264	258,427,125	269,780,579	11,353,454
Non-General Fund Reserves	(2,623,366)	7,287,354				
TOTAL REQUIREMENTS	264,763,379	255,114,283	265,555,264	258,427,125	269,780,579	11,353,454
Salary Resolution	1,158.00	979.00	996.00	996.00	999.00	3.00
Funded FTE	1,061.86	908.69	921.38	922.74	925.76	3.02

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Contributions to Medical Center						
Intergovernmental Revenues	10,634,066	10,634,067	6,695,083			
Miscellaneous Revenue	5,612,056	5,612,056	8,850,099	5,612,056	5,612,056	
TOTAL SOURCES	16,246,122	16,246,123	15,545,182	5,612,056	5,612,056	
Other Financing Uses	59,480,977	77,652,176	62,517,491	55,961,524	58,866,109	2,904,585
Gross Appropriations	59,480,977	77,652,176	62,517,491	55,961,524	58,866,109	2,904,585
Intrafund Transfers	(1,500,000)	(82,000)				
TOTAL REQUIREMENTS	57,980,977	77,570,176	62,517,491	55,961,524	58,866,109	2,904,585
NET COUNTY COST	41,734,855	61,324,053	46,972,309	50,349,468	53,254,053	2,904,585

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Department of Child Support Services						
Intergovernmental Revenues	11,039,483	10,737,954	11,476,562	11,476,562	11,476,562	
Miscellaneous Revenue			437,935	372,794	420,697	47,903
TOTAL SOURCES	11,039,483	10,737,954	11,914,497	11,849,356	11,897,259	47,903
Salaries and Benefits	9,630,443	9,348,616	10,838,736	10,752,622	10,825,202	72,580
Services and Supplies	410,302	439,910	491,550	494,550	494,550	
Other Charges	998,739	949,428	809,815	794,230	794,230	
Gross Appropriations	11,039,483	10,737,954	12,140,101	12,041,402	12,113,982	72,580
Intrafund Transfers			(225,604)	(192,046)	(216,723)	(24,677)
TOTAL REQUIREMENTS	11,039,483	10,737,954	11,914,497	11,849,356	11,897,259	47,903
Salary Resolution	90.00	87.00	90.00	90.00	89.00	(1.00)
Funded FTE	89.21	86.21	86.42	86.42	88.48	2.06

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Human Services Agency						
Taxes			2,780,927	2,561,789	2,936,215	374,426
Intergovernmental Revenues	122,805,225	120,314,834	148,838,974	146,373,972	148,102,199	1,728,227
Charges for Services	759,411	1,539,232	1,775,000	1,775,000	1,775,000	
Interfund Revenue	41,955	30,720	40,000	40,000	40,000	
Miscellaneous Revenue	2,534,740	1,301,434	1,890,645	1,973,853	1,973,853	
Total Revenue	126,141,330	123,186,221	155,325,546	152,724,614	154,827,267	2,102,653
Fund Balance	5,945,724	7,189,504	6,846,102	5,731,102	5,731,102	
TOTAL SOURCES	132,087,054	130,375,725	162,171,648	158,455,716	160,558,369	2,102,653
Salaries and Benefits	75,979,262	76,229,618	92,060,489	90,449,307	94,956,809	4,507,502
Services and Supplies	37,002,423	37,386,907	55,691,290	52,924,317	54,510,813	1,586,496
Other Charges	61,991,031	61,206,067	71,928,545	71,089,028	71,372,671	283,643
Other Financing Uses	291,701	291,004	286,587	286,505	286,505	
Gross Appropriations	175,264,418	175,113,596	219,966,911	214,749,157	221,126,798	6,377,641
Intrafund Transfers	(22,217,702)	(21,902,361)	(29,959,034)	(29,272,419)	(30,041,853)	(769,434)
Net Appropriations	153,046,716	153,211,235	190,007,877	185,476,738	191,084,945	5,608,207
Contingencies/Dept Reserves	5,914,503	6,041,050	5,731,102	5,731,102	5,731,102	
TOTAL REQUIREMENTS	158,961,219	159,252,285	195,738,979	191,207,840	196,816,047	5,608,207
NET COUNTY COST	26,874,165	28,876,560	33,567,331	32,752,124	36,257,678	3,505,554
Salary Resolution	673.00	742.00	767.00	750.00	759.00	9.00
Funded FTE	666.53	722.15	763.41	746.41	759.00	12.59

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Planning and Building						
Taxes			3,503,500	3,080,000	3,080,000	
Licenses, Permits and Franchises	2,766,521	2,906,885	2,660,771	2,740,595	2,740,595	
Fines, Forfeitures and Penalties	32,144	14,450	15,000	15,000	15,000	
Intergovernmental Revenues	180,105	84,287				
Charges for Services	1,398,657	1,532,963	1,462,500	1,454,695	1,454,695	
Interfund Revenue	21,286	84,816	107,000	107,000	107,000	
Miscellaneous Revenue	98,855	108,137	278,390	106,259	182,309	76,050
Other Financing Sources		265				
Total Revenue	4,497,568	4,731,803	8,027,161	7,503,549	7,579,599	76,050
Fund Balance	2,205,099	967,876	1,306,777	354,705	354,705	
TOTAL SOURCES	6,702,667	5,699,679	9,333,938	7,858,254	7,934,304	76,050
Salaries and Benefits	6,035,044	6,029,212	6,989,841	6,751,724	7,492,161	740,437
Services and Supplies	5,284,057	4,823,417	2,173,018	562,840	1,361,982	799,142
Other Charges	549,679	526,005	4,052,504	3,721,233	3,649,233	(72,000)
Gross Appropriations	11,868,780	11,378,635	13,215,363	11,035,797	12,503,376	1,467,579
Intrafund Transfers	(4,815,833)	(5,130,182)	(1,199,338)	(303,218)	(1,158,012)	(854,794)
Net Appropriations	7,052,946	6,248,453	12,016,025	10,732,579	11,345,364	612,785
Contingencies/Dept Reserves	493,247	417,329	539,647	302,489	146,397	(156,092)
TOTAL REQUIREMENTS	7,546,193	6,665,782	12,555,672	11,035,068	11,491,761	456,693
NET COUNTY COST	843,526	966,103	3,221,734	3,176,814	3,557,457	380,643
Salary Resolution	49.00	48.00	48.00	48.00	49.00	1.00
Funded FTE	48.53	47.53	47.36	47.36	48.59	1.23

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Local Agency Formation Commission						
Intergovernmental Revenues	154,028	154,918	197,273	197,893	228,336	30,443
Charges for Services	24,436	36,497	25,000	25,000	25,000	
Miscellaneous Revenue		2,636				
Total Revenue	178,464	194,051	222,273	222,893	253,336	30,443
Fund Balance	84,285	73,526	91,865	91,932	91,932	
TOTAL SOURCES	262,749	267,578	314,138	314,825	345,268	30,443
Salaries and Benefits	214,540	207,812	243,749	214,304	258,772	44,468
Services and Supplies	27,466	26,173	86,520	104,420	130,616	26,196
Other Charges	24,220	19,187	36,665	45,665	46,438	773
Gross Appropriations	266,226	253,172	366,934	364,389	435,826	71,437
Intrafund Transfers	(77,004)	(77,459)	(98,636)	(98,946)	(114,118)	(15,172)
Net Appropriations	189,222	175,713	268,298	265,443	321,708	56,265
Contingencies/Dept Reserves	73,527	91,865	45,840	49,382	23,560	(25,822)
TOTAL REQUIREMENTS	262,749	267,578	314,138	314,825	345,268	30,443
Salary Resolution	1.00	1.00	1.00	1.00	1.00	
Funded FTE	1.00	1.00	1.00	1.00	1.00	

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Parks Administration						
Taxes			1,766,208	1,766,208	1,766,208	
Fines, Forfeitures and Penalties	4,494	4,942	3,000	3,000	3,000	
Use of Money and Property	219,734	181,664	152,594	152,594	152,594	
Intergovernmental Revenues	10,111	18,195				
Charges for Services	1,807,587	1,435,816	1,584,495	1,599,495	1,599,495	
Interfund Revenue	152,968		25,750	25,750	25,750	
Miscellaneous Revenue	300,475	134,916	55,000	55,000	55,000	
Other Financing Sources			261,222	261,222	261,222	
Total Revenue	2,495,370	1,775,533	3,848,269	3,863,269	3,863,269	
Fund Balance	52,309	183,521	227,223	127,897	127,897	
TOTAL SOURCES	2,547,679	1,959,054	4,075,492	3,991,166	3,991,166	
Salaries and Benefits	6,017,384	5,555,171	7,190,014	7,197,489	7,705,807	508,318
Services and Supplies	908,430	1,648,368	2,136,017	1,954,345	2,858,945	904,600
Other Charges	1,140,932	1,020,884	1,288,627	1,368,758	1,572,808	204,050
Gross Appropriations	8,066,746	8,224,423	10,614,658	10,520,592	12,137,560	1,616,968
Intrafund Transfers	(55,000)	(205,472)	(150,000)	(150,000)	(715,912)	(565,912)
Net Appropriations	8,011,746	8,018,951	10,464,658	10,370,592	11,421,648	1,051,056
Contingencies/Dept Reserves		170,530	127,897	127,897	127,897	
TOTAL REQUIREMENTS	8,011,746	8,189,481	10,592,555	10,498,489	11,549,545	1,051,056
NET COUNTY COST	5,464,067	6,230,427	6,517,063	6,507,323	7,558,379	1,051,056
Salary Resolution	51.00	48.00	56.00	56.00	58.00	2.00
Funded FTE	50.64	48.19	55.68	55.68	57.78	2.10

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Fish and Game						
Fines, Forfeitures and Penalties	2,268	1,389	950	950	950	
Use of Money and Property	778	572	400	400	400	
Charges for Services	28					
Miscellaneous Revenue	234	343				
Total Revenue	3,308	2,304	1,350	1,350	1,350	
Fund Balance	76,703	79,111	81,265	14,311	14,311	
TOTAL SOURCES	80,011	81,415	82,615	15,661	15,661	
Services and Supplies	900	150	67,500	10,000	10,000	
Net Appropriations	900	150	67,500	10,000	10,000	
Non-General Fund Reserves	79,111	81,265	15,115	5,661	5,661	
TOTAL REQUIREMENTS	80,011	81,415	82,615	15,661	15,661	

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Off-Highway Vehicle License Fees						
Fund Balance	239					
TOTAL SOURCES	239					
Services and Supplies	239					
TOTAL REQUIREMENTS	239					

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Parks Acquisition and Development						
Taxes			300,000	300,000	300,000	
Use of Money and Property	24,339	16,624	20,000	1,000	1,000	
Intergovernmental Revenues	343,047	716,647	2,403,000	1,285,462	1,585,462	300,000
Charges for Services		325				
Interfund Revenue	239		599,000			
Miscellaneous Revenue	90,976	470,695	688,000			
Other Financing Sources					860,900	860,900
Total Revenue	458,601	1,204,291	4,010,000	1,586,462	2,747,362	1,160,900
Fund Balance	2,683,204	2,574,186	2,650,357	787,917	971,807	183,890
TOTAL SOURCES	3,141,804	3,778,477	6,660,357	2,374,379	3,719,169	1,344,790
Services and Supplies	313,634	204,366	1,228,000	658,000	1,324,400	666,400
Other Charges					126,000	126,000
Fixed Assets	24,329	33,421	3,208,999	381,807	750,307	368,500
Other Financing Uses	229,656	890,334	1,233,000	1,518,462	1,518,462	
Net Appropriations	567,618	1,128,120	5,669,999	2,558,269	3,719,169	1,160,900
Non-General Fund Reserves	2,574,186	2,650,357	990,358	(183,890)	0	183,890
TOTAL REQUIREMENTS	3,141,804	3,778,477	6,660,357	2,374,379	3,719,169	1,344,790

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Coyote Point Marina						
Use of Money and Property	19,365	26,529	24,800	24,800	24,800	
Intergovernmental Revenues	186,869	22,311	1,830,000			
Charges for Services	1,181,112	970,170	984,969	1,109,969	1,109,969	
Miscellaneous Revenue	11,413	7,102				
Total Revenue	1,398,758	1,026,112	2,839,769	1,134,769	1,134,769	
Fund Balance	372,002	560,938	607,842	488,759	488,759	
TOTAL SOURCES	1,770,760	1,587,050	3,447,611	1,623,528	1,623,528	
Salaries and Benefits	380,224	266,342	457,535	461,419	370,431	(90,988)
Services and Supplies	337,615	204,204	212,053	212,053	212,053	
Other Charges	411,492	406,428	137,980	197,980	197,980	
Fixed Assets	67,992	41,083	37,000		394,621	394,621
Other Financing Uses	14,890	61,152	1,830,000			
Net Appropriations	1,212,213	979,208	2,674,568	871,452	1,175,085	303,633
Non-General Fund Reserves	558,547	607,842	773,043	752,076	448,443	(303,633)
TOTAL REQUIREMENTS	1,770,760	1,587,050	3,447,611	1,623,528	1,623,528	
Salary Resolution	4.00	3.00	4.00	4.00	3.00	(1.00)
Funded FTE	4.00	3.00	4.00	4.00	3.00	(1.00)

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
County Library						
Taxes	18,448,921	20,523,317	21,484,036	17,817,464	20,927,464	3,110,000
Use of Money and Property	98,313	86,550	89,800	89,800	79,800	(10,000)
Intergovernmental Revenues	490,928	491,914	561,900	361,900	484,600	122,700
Charges for Services	531,647	430,333	543,000	543,000	417,000	(126,000)
Interfund Revenue	157,388	157,388	157,385	157,385	137,366	(20,019)
Miscellaneous Revenue	537,565	358,660	777,920	373,120	391,120	18,000
Total Revenue	20,264,761	22,048,162	23,614,041	19,342,669	22,437,350	3,094,681
Fund Balance	12,471,616	13,190,699	16,171,064	16,171,064	16,223,689	52,625
TOTAL SOURCES	32,736,377	35,238,861	39,785,105	35,513,733	38,661,039	3,147,306
Salaries and Benefits	12,556,615	12,232,864	12,880,174	12,769,038	13,448,733	679,695
Services and Supplies	12,794,904	12,486,925	19,462,090	12,918,269	21,167,050	8,248,781
Other Charges	1,340,802	1,408,609	1,464,697	1,464,697	1,423,881	(40,816)
Fixed Assets	6,928	33,874	25,000	25,000	20,000	(5,000)
Gross Appropriations	26,699,249	26,162,272	33,831,961	27,177,004	36,059,664	8,882,660
Intrafund Transfers	(7,153,571)	(7,100,551)	(8,920,090)	(7,834,335)	(11,080,914)	(3,246,579)
Net Appropriations	19,545,678	19,061,721	24,911,871	19,342,669	24,978,750	5,636,081
Contingencies/Dept Reserves	3,666,418	3,586,280	3,755,526	3,755,526	4,046,210	290,684
Non-General Fund Reserves	9,524,281	12,590,860	11,117,708	12,415,538	9,636,079	(2,779,459)
TOTAL REQUIREMENTS	32,736,377	35,238,861	39,785,105	35,513,733	38,661,039	3,147,306
Salary Resolution	126.00	122.00	121.00	121.00	121.00	
Funded FTE	111.55	107.28	106.60	106.60	106.90	0.30

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Public Works Administration						
Taxes			80,000	75,500	75,500	
Intergovernmental Revenues	2,134		30,000	30,000	30,000	
Charges for Services	1,220,770	928,521	1,159,387	1,148,606	1,109,811	(38,795)
Interfund Revenue	4,937,470	4,804,885	5,774,939	6,128,976	6,209,544	80,568
Miscellaneous Revenue	28,960	77,337	36,375	36,375	36,375	
Other Financing Sources	264					
Total Revenue	6,189,599	5,810,743	7,080,701	7,419,457	7,461,230	41,773
Fund Balance	104,092	127,159				
TOTAL SOURCES	6,293,691	5,937,902	7,080,701	7,419,457	7,461,230	41,773
Salaries and Benefits	4,446,724	4,547,718	5,247,623	5,213,083	5,254,856	41,773
Services and Supplies	570,578	580,065	907,832	828,332	828,332	
Other Charges	1,779,149	1,749,471	1,926,654	2,050,654	2,050,654	
Fixed Assets	23,928	40,735	213,080	105,000	105,000	
Gross Appropriations	6,820,378	6,917,989	8,295,189	8,197,069	8,238,842	41,773
Intrafund Transfers	(653,846)	(980,086)	(1,214,488)	(777,612)	(777,612)	
TOTAL REQUIREMENTS	6,166,532	5,937,902	7,080,701	7,419,457	7,461,230	41,773
NET COUNTY COST	(127,159)					
Salary Resolution	33.00	35.00	33.00	33.00	33.00	
Funded FTE	32.88	34.21	33.29	32.87	32.77	(0.10)

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Engineering Services						
Intergovernmental Revenues		527,918	600,000			
Charges for Services	45,476	54,332	45,600	41,000	41,000	
Interfund Revenue	3,512,435	2,963,286	4,600,685	4,629,745	4,717,554	87,809
Miscellaneous Revenue	1,212	1,370	1,500	1,500	1,500	
Other Financing Sources	3,861					
Total Revenue	3,562,984	3,546,906	5,247,785	4,672,245	4,760,054	87,809
Fund Balance			297,500			
TOTAL SOURCES	3,562,984	3,546,906	5,545,285	4,672,245	4,760,054	87,809
Salaries and Benefits	3,068,079	3,035,569	4,017,163	4,015,114	4,110,038	94,924
Services and Supplies	776,158	725,500	1,580,159	683,009	683,009	
Other Charges	477,390	444,087	271,109	270,746	270,746	
Fixed Assets	125,235		10,000			
Gross Appropriations	4,446,863	4,205,156	5,878,431	4,968,869	5,063,793	94,924
Intrafund Transfers	(787,255)	(859,126)	(236,522)	(200,000)	(207,115)	(7,115)
Net Appropriations	3,659,608	3,346,030	5,641,909	4,768,869	4,856,678	87,809
Contingencies/Dept Reserves		297,500				
TOTAL REQUIREMENTS	3,659,608	3,643,530	5,641,909	4,768,869	4,856,678	87,809
NET COUNTY COST	96,624	96,624	96,624	96,624	96,624	
Salary Resolution	25.00	24.00	24.00	24.00	24.00	
Funded FTE	24.77	23.77	23.85	23.85	23.75	(0.10)

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Facilities Services						
Use of Money and Property	554,728	681,388	727,364	729,529	732,435	2,906
Intergovernmental Revenues	1,247,279	554,376	808,608	808,608	808,608	
Charges for Services	1,190		3,000	3,000	3,000	
Interfund Revenue	6,896,623	6,214,182	7,742,618	8,073,263	8,233,159	159,896
Miscellaneous Revenue	413,242	333,341	314,100	314,100	314,100	
Other Financing Sources	5,834					
Total Revenue	9,118,896	7,783,287	9,595,690	9,928,500	10,091,302	162,802
Fund Balance		111,823	155,387			
TOTAL SOURCES	9,118,896	7,895,110	9,751,077	9,928,500	10,091,302	162,802
Salaries and Benefits	10,775,914	10,740,707	12,145,875	12,267,427	12,734,609	467,182
Services and Supplies	12,207,963	11,175,940	12,995,781	12,181,153	13,089,153	908,000
Other Charges	1,845,179	1,762,148	1,731,005	1,731,005	1,731,005	
Fixed Assets	12,679					
Other Financing Uses	13,044,668					
Gross Appropriations	37,886,402	23,678,795	26,872,661	26,179,585	27,554,767	1,375,182
Intrafund Transfers	(28,529,542)	(15,707,397)	(16,652,393)	(15,781,894)	(16,994,274)	(1,212,380)
TOTAL REQUIREMENTS	9,356,860	7,971,398	10,220,268	10,397,691	10,560,493	162,802
NET COUNTY COST	237,964	76,288	469,191	469,191	469,191	
Salary Resolution	97.00	95.00	97.00	97.00	98.00	1.00
Funded FTE	97.00	95.83	96.25	96.75	97.70	0.95

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Road Construction and Operations						
Licenses, Permits and Franchises	170,307	153,400	160,000	160,000	160,000	
Use of Money and Property	318,584	261,093	301,332	301,332	301,332	
Intergovernmental Revenues	19,873,585	20,648,781	32,585,147	25,585,147	25,585,147	
Charges for Services	330,585	459,410	642,500	642,500	642,500	
Interfund Revenue	1,169,470	1,293,617	591,072	591,072	591,072	
Miscellaneous Revenue	378,629	520,328	170,000	170,000	170,000	
Other Financing Sources		18,964	35,308			
Total Revenue	22,241,159	23,355,594	34,485,359	27,450,051	27,450,051	
Fund Balance	26,803,156	30,172,608	30,173,173	17,727,216	17,727,216	
TOTAL SOURCES	49,044,315	53,528,202	64,658,532	45,177,267	45,177,267	
Salaries and Benefits	8,313,042	8,538,006	9,757,208	9,863,260	10,155,560	292,300
Services and Supplies	9,727,718	10,450,814	34,778,199	24,214,299	23,921,999	(292,300)
Other Charges	804,143	961,144	1,468,307	1,416,548	1,416,548	
Fixed Assets	1,727,465	5,233,018	927,602	940,000	940,000	
Gross Appropriations	20,572,368	25,182,982	46,931,316	36,434,107	36,434,107	
Intrafund Transfers	(1,700,661)	(1,827,953)				
Net Appropriations	18,871,707	23,355,029	46,931,316	36,434,107	36,434,107	
Contingencies/Dept Reserves	27,103,989	26,435,970	14,240,013	5,391,957	5,391,957	
Non-General Fund Reserves	3,068,619	3,737,203	3,487,203	3,351,203	3,351,203	
TOTAL REQUIREMENTS	49,044,315	53,528,202	64,658,532	45,177,267	45,177,267	
Salary Resolution	75.00	76.00	77.00	77.00	77.00	
Funded FTE	75.00	76.00	77.00	77.00	77.00	

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Construction Services						
Use of Money and Property	(1,114)	(57)				
Intergovernmental Revenues		406				
Charges for Services	68,808	16,160	133,972	133,972	133,972	
Interfund Revenue	1,597,106	1,655,439	1,639,065	1,669,235	1,669,235	
Miscellaneous Revenue	28,534	(534)				
Other Financing Sources			8,848			
Total Revenue	1,693,334	1,671,414	1,781,885	1,803,207	1,803,207	
Fund Balance	56	25,000	200,475			
TOTAL SOURCES	1,693,390	1,696,414	1,982,360	1,803,207	1,803,207	
Salaries and Benefits	1,461,125	1,262,815	1,465,892	1,482,186	1,499,483	17,297
Services and Supplies	143,416	168,805	447,850	247,375	230,078	(17,297)
Other Charges	63,850	64,319	68,618	73,646	73,646	
Net Appropriations	1,668,391	1,495,939	1,982,360	1,803,207	1,803,207	
Contingencies/Dept Reserves	24,999	200,475				
TOTAL REQUIREMENTS	1,693,390	1,696,414	1,982,360	1,803,207	1,803,207	
Salary Resolution	16.00	13.00	10.00	10.00	10.00	
Funded FTE	15.95	12.95	10.00	10.00	10.00	

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Vehicle and Equipment Services						
Use of Money and Property	68,281	54,224				
Charges for Services	40,508	25,243	99,256	99,256	99,256	
Interfund Revenue	5,646,208	6,744,690	6,608,830	6,378,152	6,391,020	12,868
Miscellaneous Revenue	116,371	154,651	118,000	118,000	118,000	
Other Financing Sources			22,646			
Total Revenue	5,871,368	6,978,807	6,848,732	6,595,408	6,608,276	12,868
Fund Balance	7,135,143	7,376,827	9,226,904	9,719,710	9,719,710	
TOTAL SOURCES	13,006,511	14,355,635	16,075,636	16,315,118	16,327,986	12,868
Salaries and Benefits	1,641,348	1,411,153	1,662,475	1,659,916	1,672,784	12,868
Services and Supplies	2,385,192	2,441,643	2,485,077	2,408,216	2,408,216	
Other Charges	448,148	487,541	521,470	521,470	521,470	
Fixed Assets	1,154,996	788,394	1,690,000	1,540,000	1,540,000	
Gross Appropriations	5,629,684	5,128,731	6,359,022	6,129,602	6,142,470	12,868
Intrafund Transfers			(3,096)			
Net Appropriations	5,629,684	5,128,731	6,355,926	6,129,602	6,142,470	12,868
Non-General Fund Reserves	7,376,827	9,226,904	9,719,710	10,185,516	10,185,516	
TOTAL REQUIREMENTS	13,006,511	14,355,635	16,075,636	16,315,118	16,327,986	12,868
Salary Resolution	16.00	14.00	14.00	14.00	14.00	
Funded FTE	16.00	14.00	14.00	14.00	14.00	

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Waste Management						
Licenses, Permits and Franchises	2,515,332	2,563,615	2,424,820	2,424,820	2,424,820	
Fines, Forfeitures and Penalties		794				
Use of Money and Property	63,198	47,924	31,237	31,237	31,237	
Intergovernmental Revenues	249,310	149,628	235,000	119,750	119,750	
Charges for Services	169,199	139,930	35,130	35,130	35,130	
Interfund Revenue	1,432,401	1,477,758	1,500,966	1,586,075	1,642,697	56,622
Miscellaneous Revenue	90,326	87,552				
Other Financing Sources			20,474			
Total Revenue	4,519,766	4,467,201	4,247,627	4,197,012	4,253,634	56,622
Fund Balance	4,779,914	5,962,433	6,843,337	4,245,248	4,245,248	
TOTAL SOURCES	9,299,680	10,429,634	11,090,964	8,442,260	8,498,882	56,622
Salaries and Benefits	1,036,209	1,005,112	1,394,685	1,401,162	1,457,784	56,622
Services and Supplies	2,245,260	2,570,509	5,340,764	4,597,587	4,597,587	
Other Charges	55,778	10,676	110,267	117,399	117,399	
Net Appropriations	3,337,248	3,586,297	6,845,716	6,116,148	6,172,770	56,622
Contingencies/Dept Reserves	4,683,220	5,835,746	3,297,907	1,576,980	1,576,980	
Non-General Fund Reserves	1,279,212	1,007,591	947,341	749,132	749,132	
TOTAL REQUIREMENTS	9,299,680	10,429,634	11,090,964	8,442,260	8,498,882	56,622
Salary Resolution	9.00	9.00	9.00	9.00	9.00	
Funded FTE	8.95	8.95	9.00	9.00	9.00	

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Transportation Services						
Taxes	1,997,065	2,137,072	1,865,199	1,865,199	1,865,199	
Use of Money and Property	9,724	11,079				
Charges for Services	66,845	49,813	75,000	75,000	75,000	
Miscellaneous Revenue	(323)	186,086				
Other Financing Sources			2,536			
Total Revenue	2,073,311	2,384,051	1,942,735	1,940,199	1,940,199	
Fund Balance	840,564	1,365,031	2,276,841	1,365,030	1,365,030	
TOTAL SOURCES	2,913,875	3,749,082	4,219,576	3,305,229	3,305,229	
Salaries and Benefits	165,610	160,468	194,735	202,266	58,812	(143,454)
Services and Supplies	1,235,417	1,198,739	2,883,466	2,211,588	2,355,042	143,454
Other Charges	147,819	113,033	1,141,375	891,375	891,375	
Net Appropriations	1,548,845	1,472,241	4,219,576	3,305,229	3,305,229	
Contingencies/Dept Reserves	1,365,030	2,276,841				
TOTAL REQUIREMENTS	2,913,875	3,749,082	4,219,576	3,305,229	3,305,229	
Salary Resolution	1.00	1.00	1.00	1.00	0.00	(1.00)
Funded FTE	1.00	1.00	1.00	1.00	0.00	(1.00)

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Utilities						
Taxes	5,658,404	6,730,533	4,714,300	4,714,300	4,714,300	
Licenses, Permits and Franchises	702,497	681,361	627,706	627,706	627,706	
Use of Money and Property	413,076	310,273	241,032	241,032	241,032	
Intergovernmental Revenues	123,227	815,691	987,122	427,122	1,127,122	700,000
Charges for Services	11,279,360	11,829,477	12,179,438	12,593,008	12,664,299	71,291
Interfund Revenue	4,299,389	3,392,256	12,376,045	3,540,466	12,687,353	9,146,887
Miscellaneous Revenue	166,694	410,135	12,016	9,000	9,000	
Other Financing Sources	1,130,000	1,614,818	3,421,238	2,988,693	3,938,693	950,000
Total Revenue	23,772,647	25,784,543	34,558,897	25,141,327	36,009,505	10,868,178
Fund Balance	44,791,994	45,638,232	49,000,807	35,660,056	35,660,056	
TOTAL SOURCES	68,564,641	71,422,776	83,559,704	60,801,383	71,669,561	10,868,178
Salaries and Benefits	2,217,728	2,200,890	2,478,386	2,492,611	2,579,448	86,837
Services and Supplies	14,000,619	13,905,985	21,620,623	21,060,216	21,331,507	271,291
Other Charges	2,066,134	2,741,316	11,767,526	1,651,450	11,871,500	10,220,050
Fixed Assets	2,742,061	384,444	8,569,000	4,100,000	6,965,000	2,865,000
Other Financing Uses	2,639,851	2,985,442	4,933,389	4,500,844	4,500,844	
Gross Appropriations	23,666,393	22,218,077	49,368,924	33,805,121	47,248,299	13,443,178
Intrafund Transfers	(4,230)	(102,690)	(1,589,276)	(1,638,268)	(1,638,268)	
Net Appropriations	23,662,163	22,115,386	47,779,648	32,166,853	45,610,031	13,443,178
Contingencies/Dept Reserves	44,162,426	49,098,771	35,568,409	28,419,854	25,844,854	(2,575,000)
Non-General Fund Reserves	620,051	88,618	91,647	94,676	94,676	
TOTAL REQUIREMENTS	68,444,641	71,302,776	83,439,704	60,681,383	71,549,561	10,868,178
NET COUNTY COST	(120,000)	(120,000)	(120,000)	(120,000)	(120,000)	
Salary Resolution	16.00	16.00	17.00	17.00	17.00	
Funded FTE	15.95	15.98	16.97	16.97	16.96	(0.01)

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Airports						
Licenses, Permits and Franchises	15,500	15,500	15,500	15,500	15,500	
Use of Money and Property	2,577,801	2,486,751	2,527,672	2,569,172	2,744,172	175,000
Intergovernmental Revenues	229,744	137,573	2,383,322		2,415,000	2,415,000
Charges for Services	9,649	13,837	29,500	29,500	29,500	
Miscellaneous Revenue	83,148	70,910	264,000	64,000	64,000	
Other Financing Sources			18,096			
Total Revenue	2,915,842	2,724,572	5,238,090	2,678,172	5,268,172	2,590,000
Fund Balance	2,113,848	1,504,304	524,088	419,662	419,662	
TOTAL SOURCES	5,029,690	4,228,875	5,762,178	3,097,834	5,687,834	2,590,000
Salaries and Benefits	1,090,398	1,085,638	1,223,822	1,220,578	1,137,532	(83,046)
Services and Supplies	812,667	765,795	684,750	659,750	742,796	83,046
Other Charges	1,749,803	1,291,920	735,567	735,567	735,567	
Fixed Assets	561,248	650,011	2,798,377	130,000	2,740,555	2,610,555
Gross Appropriations	4,214,116	3,793,364	5,442,516	2,745,895	5,356,450	2,610,555
Intrafund Transfers	(107,870)	(88,577)	(100,000)	(50,000)	(50,000)	
Net Appropriations	4,106,246	3,704,787	5,342,516	2,695,895	5,306,450	2,610,555
Non-General Fund Reserves	923,444	524,088	419,662	401,939	381,384	(20,555)
TOTAL REQUIREMENTS	5,029,690	4,228,875	5,762,178	3,097,834	5,687,834	2,590,000
Salary Resolution	9.00	9.00	9.00	9.00	8.00	(1.00)
Funded FTE	9.00	9.00	9.00	9.00	8.00	(1.00)

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Capital Projects						
Taxes			6,356,500	13,716,500	16,044,363	2,327,863
Use of Money and Property	24,562	17,828				
Intergovernmental Revenues	946,682	8,641				
Charges for Services	1,325	2,000				
Interfund Revenue		949,293	960,336	960,336	960,336	
Miscellaneous Revenue	44,726	9,772				
Other Financing Sources	9,993,519	17,922,511	135,530,489	73,325,928	57,250,029	(16,075,899)
Total Revenue	11,010,814	18,910,044	142,847,325	88,002,764	74,254,728	(13,748,036)
Fund Balance	2,626,315	3,285,859	2,633,923	1,157,331	1,157,331	
TOTAL SOURCES	13,637,129	22,195,903	145,481,248	89,160,095	75,412,059	(13,748,036)
Services and Supplies	164,363	144,591	200,000	9,500,000	0	(9,500,000)
Fixed Assets	10,186,906	19,417,390	144,123,917	79,016,754	75,412,059	(3,604,695)
Net Appropriations	10,351,270	19,561,980	144,323,917	88,516,754	75,412,059	(13,104,695)
Contingencies/Dept Reserves	3,285,859	2,633,923	1,157,331	643,341	0	(643,341)
TOTAL REQUIREMENTS	13,637,129	22,195,903	145,481,248	89,160,095	75,412,059	(13,748,036)

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Accumulated Capital Outlay Fund						
Use of Money and Property	20					
Miscellaneous Revenue	20					
Total Revenue	39					
Fund Balance	5,814	20			87,053,358	87,053,358
TOTAL SOURCES	5,854	20			87,053,358	87,053,358
Other Financing Uses	5,834	20				
Net Appropriations	5,834	20				
Contingencies/Dept Reserves	20	0				
Non-General Fund Reserves					87,053,358	87,053,358
TOTAL REQUIREMENTS	5,854	20			87,053,358	87,053,358

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Courthouse Construction Fund						
Use of Money and Property	11,347	5,944	4,500	4,500	4,500	
Charges for Services	1,199,699	1,160,277	1,050,000	1,050,000	1,050,000	
Miscellaneous Revenue	22,107	17,932				
Total Revenue	1,233,152	1,184,153	1,054,500	1,054,500	1,054,500	
Fund Balance	1,187,672	1,100,749	957,831	677,822	677,822	
TOTAL SOURCES	2,420,824	2,284,902	2,012,331	1,732,322	1,732,322	
Other Charges	861,662	861,884	872,171	872,354	872,354	
Other Financing Uses	458,413	465,188	462,338	459,726	459,726	
Net Appropriations	1,320,075	1,327,071	1,334,509	1,332,080	1,332,080	
Contingencies/Dept Reserves			28,011	28,011	28,011	
Non-General Fund Reserves	1,100,749	957,831	649,811	372,231	372,231	
TOTAL REQUIREMENTS	2,420,824	2,284,902	2,012,331	1,732,322	1,732,322	

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Criminal Justice Construction Fund						
Use of Money and Property	19,579	14,790	11,500	11,500	11,500	
Charges for Services	1,199,847	1,160,126	1,050,000	1,050,000	1,050,000	
Miscellaneous Revenue	3,362	4,927				
Total Revenue	1,222,789	1,179,843	1,061,500	1,061,500	1,061,500	
Fund Balance	1,512,811	1,635,599	1,715,442	1,676,942	1,676,942	
TOTAL SOURCES	2,735,599	2,815,442	2,776,942	2,738,442	2,738,442	
Other Financing Uses	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	
Net Appropriations	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	
Contingencies/Dept Reserves			86,067	86,067	86,067	
Non-General Fund Reserves	1,635,599	1,715,442	1,590,875	1,552,375	1,552,375	
TOTAL REQUIREMENTS	2,735,599	2,815,442	2,776,942	2,738,442	2,738,442	

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Real Property Services						
Use of Money and Property	452,880	304,122	249,261	256,460	256,460	
Charges for Services	48,956	14,803	20,000	20,000	20,000	
Interfund Revenue	3,042,751	3,221,103	2,397,757	2,304,132	2,304,132	
Total Revenue	3,544,586	3,540,029	2,667,018	2,580,592	2,580,592	
Fund Balance	355,472	841,481	1,761,202	700,035	700,035	
TOTAL SOURCES	3,900,058	4,381,509	4,428,220	3,280,627	3,280,627	
Salaries and Benefits	567,288	423,442	618,734	611,220	666,586	55,366
Services and Supplies	53,511	51,282	352,359	199,601	144,235	(55,366)
Other Charges	14,218,409	14,764,726	15,082,803	15,134,286	15,134,286	
Gross Appropriations	14,839,208	15,239,450	16,053,896	15,945,107	15,945,107	
Intrafund Transfers	(11,780,630)	(12,619,143)	(11,863,250)	(12,902,054)	(12,902,054)	
Net Appropriations	3,058,578	2,620,307	4,190,646	3,043,053	3,043,053	
Contingencies/Dept Reserves	841,481	1,761,202	237,574	237,574	237,574	
TOTAL REQUIREMENTS	3,900,058	4,381,509	4,428,220	3,280,627	3,280,627	
Salary Resolution	4.00	4.00	4.00	4.00	4.00	
Funded FTE	4.00	4.00	4.00	4.00	4.00	

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Agricultural Commissioner/Sealer						
Licenses, Permits and Franchises	622,073	641,102	633,391	633,391	633,391	
Fines, Forfeitures and Penalties	24,784	35,666				
Intergovernmental Revenues	2,431,513	2,228,282	2,250,354	2,250,354	2,250,354	
Charges for Services	165,823	189,372	182,200	182,200	182,200	
Miscellaneous Revenue	9,211	9,652	100	100	100	
Total Revenue	3,253,404	3,104,073	3,066,045	3,066,045	3,066,045	
Fund Balance	469,795	501,779	411,108	410,658	410,658	
TOTAL SOURCES	3,723,199	3,605,852	3,477,153	3,476,703	3,476,703	
Salaries and Benefits	3,658,877	3,690,328	3,842,373	3,837,726	3,954,518	116,792
Services and Supplies	139,192	112,103	257,192	256,123	256,123	
Other Charges	570,673	560,963	538,710	532,953	532,953	
Other Financing Uses		9,482				
Net Appropriations	4,368,742	4,372,877	4,638,275	4,626,802	4,743,594	116,792
Contingencies/Dept Reserves	280,536	260,536	260,536	260,536	260,536	
TOTAL REQUIREMENTS	4,649,278	4,633,413	4,898,811	4,887,338	5,004,130	116,792
NET COUNTY COST	926,079	1,027,561	1,421,658	1,410,635	1,527,427	116,792
Salary Resolution	30.00	30.00	30.00	30.00	30.00	
Funded FTE	28.86	28.86	28.79	28.79	28.65	(0.14)

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Public Safety Communications						
Intergovernmental Revenues	2,251,034	2,472,287	2,662,015	2,662,015	2,662,015	
Charges for Services	4,305,324	4,468,848	4,642,162	4,812,120	4,831,340	19,220
Interfund Revenue	7,951	10,607	9,239	9,239	9,239	
Miscellaneous Revenue	126,169	139,304	85,000	85,000	85,000	
Total Revenue	6,690,479	7,091,046	7,398,416	7,568,374	7,587,594	19,220
Fund Balance	737,099	181,224	291,886	202,728	202,728	
TOTAL SOURCES	7,427,578	7,272,270	7,690,302	7,771,102	7,790,322	19,220
Salaries and Benefits	9,013,496	8,876,694	9,384,844	9,124,703	9,636,549	511,846
Services and Supplies	349,700	456,441	671,908	596,835	516,835	(80,000)
Other Charges	478,254	421,704	527,407	552,405	552,405	
Fixed Assets			38,180	108,000	108,000	
Other Financing Uses						
Gross Appropriations	9,841,450	9,754,839	10,622,339	10,381,943	10,813,789	431,846
Intrafund Transfers	(132,341)	(227,720)	(366,288)	(315,988)	(315,988)	
Net Appropriations	9,709,109	9,527,119	10,256,051	10,065,955	10,497,801	431,846
Contingencies/Dept Reserves	149,126		202,728	423,986	287,576	(136,410)
TOTAL REQUIREMENTS	9,858,235	9,527,119	10,458,779	10,489,941	10,785,377	295,436
NET COUNTY COST	2,430,657	2,254,849	2,768,477	2,718,839	2,995,055	276,216
Salary Resolution	54.00	54.00	58.00	58.00	58.00	
Funded FTE	54.00	54.00	57.99	57.99	57.99	

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Structural Fire						
Taxes	4,720,322	5,225,196	4,847,249	4,944,194	4,944,194	
Use of Money and Property	41,274	47,367	42,000	42,000	42,000	
Intergovernmental Revenues	33,871	36,266	1,729,691	1,729,691	2,016,811	287,120
Charges for Services	286,854	295,559	290,000	290,000	290,000	
Interfund Revenue	1,869,165					
Miscellaneous Revenue	102,535	7,020	18,683	18,683	18,683	
Other Financing Sources		1,253,000				
Total Revenue	7,054,020	6,864,407	6,927,623	7,024,568	7,311,688	287,120
Fund Balance	191,939	1,579,410	2,398,983	2,398,983	2,398,983	
TOTAL SOURCES	7,245,959	8,443,817	9,326,606	9,423,551	9,710,671	287,120
Services and Supplies	5,666,550	6,044,834	7,041,375	7,041,375	8,057,324	1,015,949
Net Appropriations	5,666,550	6,044,834	7,041,375	7,041,375	8,057,324	1,015,949
Non-General Fund Reserves	1,579,410	2,398,983	2,285,231	2,382,176	1,653,347	(728,829)
TOTAL REQUIREMENTS	7,245,959	8,443,817	9,326,606	9,423,551	9,710,671	287,120

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Fire Protection Services						
Taxes					1,500,000	1,500,000
Interfund Revenue	5,666,550	6,044,834	7,041,375	7,041,375	8,057,324	1,015,949
Miscellaneous Revenue	8,895	5,835	2,600	2,600	2,600	
TOTAL SOURCES	5,675,445	6,050,669	7,043,975	7,043,975	9,559,924	2,515,949
Salaries and Benefits	378	1,982	1,982	1,982	1,982	
Services and Supplies	5,517,597	5,873,000	6,778,045	6,778,045	7,611,406	833,361
Other Charges	152,464	157,324	163,948	163,948	163,948	
Fixed Assets	5,007	18,363	100,000	100,000	1,600,000	1,500,000
Other Financing Uses					182,588	182,588
TOTAL REQUIREMENTS	5,675,445	6,050,669	7,043,975	7,043,975	9,559,924	2,515,949

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
County Service Area #1						
Taxes	2,125,945	2,238,847	2,260,022	2,305,222	2,305,222	
Use of Money and Property	16,394	14,496	14,500	14,500	14,500	
Intergovernmental Revenues	13,885	13,924	13,500	13,500	13,500	
Charges for Services	91,974	91,974	93,925	93,925	93,925	
Miscellaneous Revenue	10,312	34,107	4,000	4,000	4,000	
Total Revenue	2,258,511	2,393,348	2,385,947	2,431,147	2,431,147	
Fund Balance	1,600,567	1,831,971	2,396,721	2,396,721	2,396,721	
TOTAL SOURCES	3,859,078	4,225,319	4,782,668	4,827,868	4,827,868	
Services and Supplies	2,027,050	1,828,598	2,385,787	2,430,987	2,430,987	
Other Charges	56		160	160	160	
Net Appropriations	2,027,106	1,828,598	2,385,947	2,431,147	2,431,147	
Non-General Fund Reserves	1,831,973	2,396,721	2,396,721	2,396,721	2,396,721	
TOTAL REQUIREMENTS	3,859,078	4,225,319	4,782,668	4,827,868	4,827,868	

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Department of Housing						
Taxes					500,000	500,000
Intergovernmental Revenues	3,105,329	6,414,484	7,944,436	7,944,436	7,944,436	
Charges for Services	90,790	221,687	173,000	173,000	173,000	
Interfund Revenue	3,262,023	1,126,651	581,762	751,555	751,555	
Miscellaneous Revenue	833,321	572,184	818,152	818,152	818,152	
TOTAL SOURCES	7,291,464	8,335,006	9,517,350	9,687,143	10,187,143	500,000
Salaries and Benefits	1,783,246	1,533,539	1,719,998	1,708,042	1,708,042	
Services and Supplies	205,149	234,638	544,504	444,504	544,504	100,000
Other Charges	5,423,069	6,566,830	7,697,891	7,697,891	8,197,891	500,000
Gross Appropriations	7,411,464	8,335,006	9,962,393	9,850,437	10,450,437	600,000
Intrafund Transfers			(100,000)		(100,000)	(100,000)
Net Appropriations	7,411,464	8,335,006	9,862,393	9,850,437	10,350,437	500,000
Contingencies/Dept Reserves		36,904	36,904	36,904	36,904	
TOTAL REQUIREMENTS	7,411,464	8,371,910	9,899,297	9,887,341	10,387,341	500,000
NET COUNTY COST	120,000	36,904	381,947	200,198	200,198	
Salary Resolution	14.00	11.00	11.00	11.00	11.00	
Funded FTE	13.80	10.80	11.00	11.00	11.00	

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Board of Supervisors						
Miscellaneous Revenue	3,656					
Total Revenue	3,656					
Fund Balance	452,670	452,670	539,201	529,330	529,330	
TOTAL SOURCES	456,326	452,670	539,201	529,330	529,330	
Salaries and Benefits	2,809,563	2,688,856	3,450,079	3,472,115	3,945,505	473,390
Services and Supplies	206,804	233,987	428,849	401,317	401,317	
Other Charges	180,642	188,208	271,435	271,435	271,435	
TOTAL REQUIREMENTS	3,197,010	3,111,051	4,150,363	4,144,867	4,618,257	473,390
NET COUNTY COST	2,740,684	2,658,381	3,611,162	3,615,537	4,088,927	473,390
Salary Resolution	20.00	20.00	20.00	20.00	22.00	2.00
Funded FTE	20.00	20.00	20.00	20.00	22.00	2.00

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
County Manager/Clerk of the Board						
Taxes			100,000			
Intergovernmental Revenues	227,571	1,109,382	280,000	216,742	483,467	266,725
Charges for Services	69,303	83,420	55,250	55,250	55,250	
Interfund Revenue	15,000	39,000	15,000	15,000	15,000	
Miscellaneous Revenue	280,798	291,222	20,000	20,000	20,000	
Total Revenue	592,672	1,523,024	470,250	306,992	573,717	266,725
Fund Balance	2,007,660	1,007,662	379,113	318,867	318,867	
TOTAL SOURCES	2,600,332	2,530,686	849,363	625,859	892,584	266,725
Salaries and Benefits	4,403,611	4,154,912	5,103,718	4,868,086	6,096,463	1,228,377
Services and Supplies	1,677,623	2,149,995	1,893,904	1,855,732	2,278,450	422,718
Other Charges	638,475	693,498	871,589	757,397	787,518	30,121
Gross Appropriations	6,719,709	6,998,405	7,869,211	7,481,215	9,162,431	1,681,216
Intrafund Transfers	(157,116)	(137,486)	(480,417)	(332,801)	(480,417)	(147,616)
Net Appropriations	6,562,594	6,860,919	7,388,794	7,148,414	8,682,014	1,533,600
Contingencies/Dept Reserves	329,884	220,000	160,000	160,000	160,000	
TOTAL REQUIREMENTS	6,892,478	7,080,919	7,548,794	7,308,414	8,842,014	1,533,600
NET COUNTY COST	4,292,146	4,550,233	6,699,431	6,682,555	7,949,430	1,266,875
Salary Resolution	26.00	20.00	21.00	21.00	22.00	1.00
Funded FTE	26.00	21.00	21.00	21.00	21.97	0.97

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Workforce and Economic Development						
Intergovernmental Revenues	6,496,976	7,340,674	5,969,018	5,976,295	6,789,165	812,870
Miscellaneous Revenue	22,902	1,562				
TOTAL SOURCES	6,519,878	7,342,236	5,969,018	5,976,295	6,789,165	812,870
Salaries and Benefits	2,570,988	2,326,257	2,505,913	2,454,671	2,617,020	162,349
Services and Supplies	1,027,177	1,359,713	2,341,093	2,353,801	2,221,601	(132,200)
Other Charges	2,620,149	3,801,200	1,818,221	1,822,544	2,050,544	228,000
TOTAL REQUIREMENTS	6,218,313	7,487,170	6,665,227	6,631,016	6,889,165	258,149
NET COUNTY COST	(301,565)	144,934	696,209	654,721	100,000	(554,721)
Salary Resolution	31.00	21.00	21.00	21.00	20.00	(1.00)
Funded FTE	30.94	20.28	21.00	21.00	20.00	(1.00)

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Shared Services						
Use of Money and Property	8,899					
Charges for Services	6,856					
Interfund Revenue	60,384					
Miscellaneous Revenue	154,176					
Other Financing Sources	2,099					
TOTAL SOURCES	232,414					
Salaries and Benefits	1,292,623					
Services and Supplies	145,054					
Other Charges	226,635					
Gross Appropriations	1,664,313					
Intrafund Transfers	(167,212)					
TOTAL REQUIREMENTS	1,497,101					
NET COUNTY COST	1,264,687					
Salary Resolution	12.00					
Funded FTE	11.97					

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Assessor-County Clerk-Recorder						
Intergovernmental Revenues	11,239	28,766	23,000	21,000	21,000	
Charges for Services	10,076,852	10,723,240	11,231,518	9,003,485	9,003,485	
Miscellaneous Revenue	109,133	54,419	25,800	17,000	17,000	
Total Revenue	10,197,224	10,806,426	11,280,318	9,041,485	9,041,485	
Fund Balance	1,897,548	2,188,293	2,789,451	1,578,532	1,578,532	
TOTAL SOURCES	12,094,772	12,994,719	14,069,769	10,620,017	10,620,017	
Salaries and Benefits	14,103,854	13,949,938	17,189,302	16,462,619	16,547,622	85,003
Services and Supplies	3,987,536	3,898,403	5,678,940	3,863,345	3,863,345	
Other Charges	2,067,748	1,989,067	1,742,614	1,718,464	1,718,464	
Fixed Assets		264,272	300,000			
Gross Appropriations	20,159,138	20,101,680	24,910,856	22,044,428	22,129,431	85,003
Intrafund Transfers	(1,791,736)	(2,328,455)	(2,289,000)	(2,979,000)	(2,979,000)	
Net Appropriations	18,367,402	17,773,225	22,621,856	19,065,428	19,150,431	85,003
Contingencies/Dept Reserves	826,373	1,469,325	970,483	970,483	970,483	
TOTAL REQUIREMENTS	19,193,775	19,242,550	23,592,339	20,035,911	20,120,914	85,003
NET COUNTY COST	7,099,003	6,247,831	9,522,570	9,415,894	9,500,897	85,003
Salary Resolution	112.00	117.00	117.00	117.00	117.00	
Funded FTE	111.46	114.36	116.92	116.92	116.87	(0.05)

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Controller's Office						
Use of Money and Property	781					
Intergovernmental Revenues	490,659	493,182	250,000	250,000	250,000	
Charges for Services	1,436,949	1,544,442	1,467,476	1,409,506	1,409,506	
Interfund Revenue	94,545	87,392	1,710	1,210	1,210	
Miscellaneous Revenue	12,640	74,597	2,000	2,000	2,000	
Total Revenue	2,035,574	2,199,613	1,721,186	1,662,716	1,662,716	
Fund Balance	1,612,514	1,962,495	1,637,681	1,369,783	1,369,783	
TOTAL SOURCES	3,648,088	4,162,108	3,358,867	3,032,499	3,032,499	
Salaries and Benefits	5,435,380	5,139,385	6,069,496	5,910,585	6,128,935	218,350
Services and Supplies	18,562	593,549	912,263	705,873	783,153	77,280
Other Charges	2,193,616	2,790,020	2,157,322	2,148,989	2,148,989	
Fixed Assets	34,472					
Gross Appropriations	7,682,030	8,522,954	9,139,081	8,765,447	9,061,077	295,630
Intrafund Transfers	(22,965)	(142,439)	(255,839)	(255,839)	(333,119)	(77,280)
Net Appropriations	7,659,065	8,380,515	8,883,242	8,509,608	8,727,958	218,350
Contingencies/Dept Reserves	1,119,921	1,004,430	979,430	979,430	979,430	
TOTAL REQUIREMENTS	8,778,986	9,384,945	9,862,672	9,489,038	9,707,388	218,350
NET COUNTY COST	5,130,898	5,222,837	6,503,805	6,456,539	6,674,889	218,350
Salary Resolution	43.00	42.00	42.00	42.00	42.00	
Funded FTE	42.45	41.87	42.00	42.00	41.95	(0.05)

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Treasurer - Tax Collector						
Licenses, Permits and Franchises	5,221	4,285	3,650	3,650	3,650	
Use of Money and Property	40,130	81,916	30,000	30,000	30,000	
Charges for Services	4,593,705	4,616,269	4,061,434	4,061,434	4,129,654	68,220
Interfund Revenue	774,208	682,555	631,000	631,000	631,000	
Miscellaneous Revenue	118,562	132,245	81,500	81,500	81,500	
Total Revenue	5,531,827	5,517,271	4,807,584	4,807,584	4,875,804	68,220
Fund Balance	4,436,200	4,602,647	4,048,905	2,940,001	2,940,001	
TOTAL SOURCES	9,968,027	10,119,918	8,856,489	7,747,585	7,815,805	68,220
Salaries and Benefits	5,970,571	5,936,322	7,307,051	7,424,746	7,646,240	221,494
Services and Supplies	1,156,066	958,418	4,341,655	2,831,552	2,786,737	(44,815)
Other Charges	1,151,781	1,031,021	951,175	843,740	843,740	
Fixed Assets	10,002					
Gross Appropriations	8,288,421	7,925,760	12,599,881	11,100,038	11,276,717	176,679
Intrafund Transfers	(3,172,629)	(3,124,124)	(3,078,042)	(3,066,542)	(3,066,542)	
Net Appropriations	5,115,792	4,801,636	9,521,839	8,033,496	8,210,175	176,679
Contingencies/Dept Reserves	1,587,321	2,070,212	156,689	448,650	448,650	
TOTAL REQUIREMENTS	6,703,113	6,871,848	9,678,528	8,482,146	8,658,825	176,679
NET COUNTY COST	(3,264,914)	(3,248,070)	822,039	734,561	843,020	108,459
Salary Resolution	61.00	61.00	61.00	61.00	61.00	
Funded FTE	60.97	61.00	61.00	61.00	61.00	

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
County Counsel						
Charges for Services	3,610,724	4,300,467	3,623,065	3,625,226	3,625,226	
Interfund Revenue		1,121				
Miscellaneous Revenue	8,743	16,631	10,000	10,000	10,000	
Total Revenue	3,619,468	4,318,219	3,633,065	3,635,226	3,635,226	
Fund Balance	2,791,653	2,736,760	2,311,574	1,779,692	1,779,692	
TOTAL SOURCES	6,411,121	7,054,979	5,944,639	5,414,918	5,414,918	
Salaries and Benefits	7,352,593	7,632,922	9,007,386	8,964,450	9,341,416	376,966
Services and Supplies	417,928	733,130	864,190	409,652	866,320	456,668
Other Charges	360,192	443,139	474,345	474,345	474,345	
Fixed Assets			10,000	10,000	10,000	
Gross Appropriations	8,130,712	8,809,191	10,355,921	9,858,447	10,692,081	833,634
Intrafund Transfers	(1,097,594)	(2,216,499)	(1,640,880)	(1,170,001)	(1,170,001)	
Net Appropriations	7,033,118	6,592,692	8,715,041	8,688,446	9,522,080	833,634
Contingencies/Dept Reserves	1,924,251	1,418,351	1,383,186	851,304	394,636	(456,668)
TOTAL REQUIREMENTS	8,957,369	8,011,043	10,098,227	9,539,750	9,916,716	376,966
NET COUNTY COST	2,546,249	956,064	4,153,588	4,124,832	4,501,798	376,966
Salary Resolution	39.00	42.00	42.00	42.00	42.00	
Funded FTE	37.62	40.73	40.64	40.64	41.10	0.46

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Human Resources Department						
Charges for Services	183,886	163,153	241,942	241,942	241,942	
Interfund Revenue	4,271,870	4,332,070	4,548,912	4,470,818	4,560,890	90,072
Miscellaneous Revenue	188,708	187,362	257,100	257,100	257,100	
Other Financing Sources			250,000	250,000	250,000	
Total Revenue	4,644,464	4,682,585	5,297,954	5,219,860	5,309,932	90,072
Fund Balance	822,689	798,700	668,032	568,032	568,032	
TOTAL SOURCES	5,467,153	5,481,285	5,965,986	5,787,892	5,877,964	90,072
Salaries and Benefits	7,149,930	7,107,852	7,901,184	7,643,779	8,026,303	382,524
Services and Supplies	1,681,185	1,818,050	2,223,958	2,103,958	2,136,484	32,526
Other Charges	503,678	561,678	707,295	708,289	708,289	
Fixed Assets			250,000	250,000	250,000	
Gross Appropriations	9,334,793	9,487,580	11,082,437	10,706,026	11,121,076	415,050
Intrafund Transfers	(1,165,155)	(1,230,249)	(1,948,552)	(1,791,232)	(1,791,232)	
Net Appropriations	8,169,638	8,257,332	9,133,885	8,914,794	9,329,844	415,050
Contingencies/Dept Reserves	629,825	500,000	456,807	456,807	456,807	
TOTAL REQUIREMENTS	8,799,463	8,757,332	9,590,692	9,371,601	9,786,651	415,050
NET COUNTY COST	3,332,309	3,276,047	3,624,706	3,583,709	3,908,687	324,978
Salary Resolution	51.00	51.00	52.00	52.00	52.00	
Funded FTE	48.43	49.02	50.15	50.15	50.60	0.45

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Shared Services						
Use of Money and Property		8,140	10,000	10,000	10,000	
Charges for Services		8,636	7,532	7,532	7,532	
Interfund Revenue		133,724	148,955	148,955	148,955	
Miscellaneous Revenue		96,419	90,200	90,200	90,200	
Other Financing Sources		2,596	2,200	2,200	2,200	
Total Revenue		249,515	258,887	258,887	258,887	
Fund Balance		26,446				
TOTAL SOURCES		275,961	258,887	258,887	258,887	
Salaries and Benefits		1,357,819	1,382,029	1,371,407	1,398,996	27,589
Services and Supplies		151,143	136,894	136,894	136,894	
Other Charges		202,502	211,378	213,298	213,298	
Gross Appropriations		1,711,464	1,730,301	1,721,599	1,749,188	27,589
Intrafund Transfers		(112,825)	(122,562)	(122,562)	(122,562)	
TOTAL REQUIREMENTS		1,598,640	1,607,739	1,599,037	1,626,626	27,589
NET COUNTY COST		1,322,679	1,348,852	1,340,150	1,367,739	27,589
Salary Resolution		12.00	12.00	12.00	12.00	
Funded FTE		12.00	12.00	12.00	12.00	

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Information Services Department						
Taxes			3,530,000	3,255,000	3,255,000	
Use of Money and Property	157,546	161,047	170,000	170,000	170,000	
Intergovernmental Revenues			5,653,000	1,222,000	1,222,000	
Charges for Services	500,302	3,171,928	3,128,213	2,949,333	2,949,333	
Interfund Revenue	13,096,340	13,464,899	6,201,900	5,628,618	5,628,618	
Miscellaneous Revenue	78,213	18,437				
Total Revenue	13,832,402	16,816,311	18,683,113	13,224,951	13,224,951	
Fund Balance	2,504,968	4,837,357	6,785,900	5,231,852	5,231,852	
TOTAL SOURCES	16,337,370	21,653,668	25,469,013	18,456,803	18,456,803	
Salaries and Benefits	20,841,676	18,922,582	19,852,395	19,998,750	20,741,785	743,035
Services and Supplies	23,164,582	29,323,796	50,617,117	42,586,006	40,776,006	(1,810,000)
Other Charges	1,395,843	1,364,986	1,770,331	1,823,976	2,933,976	1,110,000
Fixed Assets	353,379	1,136,813	5,425,000	6,725,000	7,425,000	700,000
Other Financing Uses	285,772	285,804	286,089	286,089	286,089	
Gross Appropriations	46,041,252	51,033,981	77,950,932	71,419,821	72,162,856	743,035
Intrafund Transfers	(34,541,240)	(36,166,213)	(57,260,083)	(58,427,615)	(59,170,650)	(743,035)
Net Appropriations	11,500,012	14,867,768	20,690,849	12,992,206	12,992,206	
Contingencies/Dept Reserves	4,837,358	6,785,900	4,778,164	5,464,597	5,464,597	
TOTAL REQUIREMENTS	16,337,370	21,653,668	25,469,013	18,456,803	18,456,803	
Salary Resolution	141.00	113.00	115.00	115.00	115.00	
Funded FTE	140.25	112.50	114.50	114.50	114.50	

County of San Mateo
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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Grand Jury						
Fund Balance	144,513					
TOTAL SOURCES	144,513					
Salaries and Benefits	50,256	49,847	55,941	55,941	57,569	1,628
Services and Supplies	352,076	519,148	467,916	447,984	496,524	48,540
Other Charges	197	673	500	500	600	100
Net Appropriations	402,530	569,668	524,357	504,425	554,693	50,268
Contingencies/Dept Reserves	128,523					
TOTAL REQUIREMENTS	531,053	569,668	524,357	504,425	554,693	50,268
NET COUNTY COST	386,540	569,668	524,357	504,425	554,693	50,268

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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Non-Departmental Services						
Taxes	366,923,355	412,377,379	386,377,634	383,182,689	388,882,689	5,700,000
Licenses, Permits and Franchises	387,607	394,645	394,645	394,645	394,645	
Fines, Forfeitures and Penalties	198,308	178,031				
Use of Money and Property	6,722,820	5,910,087	7,488,661	11,615,526	5,769,111	(5,846,415)
Intergovernmental Revenues	17,135,303	15,691,319	15,069,026	15,095,149	15,095,149	
Charges for Services	121	2,067,282	162,584	162,584	162,584	
Interfund Revenue	5,107,751	8,449,388	4,643,125	4,731,988	4,731,988	
Miscellaneous Revenue	1,072,909	1,287,393	137,103	136,993	136,993	
Other Financing Sources		23,308	62,568,540			
Total Revenue	397,548,175	446,378,831	476,841,318	415,319,574	415,173,159	(146,415)
Fund Balance	192,630,229	218,732,327	261,123,363	208,877,067	256,051,156	47,174,089
TOTAL SOURCES	590,178,404	665,111,158	737,964,681	624,196,641	671,224,315	47,027,674
Salaries and Benefits	3,227,357	3,614,207	52,100,000	12,100,000	12,100,000	
Services and Supplies	16,691,169	19,587,773	53,541,816	44,795,726	50,730,226	5,934,500
Other Charges	2,430,560	5,183,824	12,064,648	3,140,273	12,815,520	9,675,247
Fixed Assets	43,188					
Other Financing Uses	12,260,142	23,120,026	95,937,094	27,472,046	61,320,905	33,848,859
Gross Appropriations	34,652,415	51,505,830	213,643,558	87,508,045	136,966,651	49,458,606
Intrafund Transfers	(662,800)	(655,141)	(487,609)	(497,361)	(497,361)	
Net Appropriations	33,989,615	50,850,689	213,155,949	87,010,684	136,469,290	49,458,606
Contingencies/Dept Reserves	244,946,768	283,674,539	158,210,331	167,170,561	143,867,200	(23,303,361)
TOTAL REQUIREMENTS	278,936,383	334,525,228	371,366,280	254,181,245	280,336,490	26,155,245
NET COUNTY COST	(311,242,021)	(330,585,929)	(366,598,401)	(370,015,396)	(390,887,825)	(20,872,429)

County of San Mateo
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 Budget Unit Summary
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	FY 2011-12 Actuals	FY 2012-13 Actuals	FY 2013-14 Revised	FY 2014-15 Prelim Rec	FY 2014-15 Recomm	FY 2014-15 Change
Debt Service Fund						
Use of Money and Property	168,325	101,320				
Interfund Revenue		12,350,676	12,500,362	12,177,799	995,386	(11,182,413)
Miscellaneous Revenue	69,749	102,209				
Other Financing Sources	30,368,432	18,367,412	18,683,230	17,855,303	29,264,989	11,409,686
Total Revenue	30,606,507	30,921,618	31,183,592	30,033,102	30,260,375	227,273
Fund Balance	16,672,942	16,947,942	17,479,255	17,946,455	17,946,455	
TOTAL SOURCES	47,279,449	47,869,559	48,662,847	47,979,557	48,206,830	227,273
Other Charges	30,331,507	30,390,304	30,716,392	29,658,742	29,869,675	210,933
Net Appropriations	30,331,507	30,390,304	30,716,392	29,658,742	29,869,675	210,933
Non-General Fund Reserves	16,947,941	17,479,255	17,946,455	18,320,815	18,337,155	16,340
TOTAL REQUIREMENTS	47,279,449	47,869,559	48,662,847	47,979,557	48,206,830	227,273